

City of Cornwall Strategic Plan Survey



In May and June 2013, the City of Cornwall invited residents and City staff to complete a survey as part of its strategic planning exercise. The results have been compiled and are presented below. The results appear as originally submitted.

In the near future, the City of Cornwall will be...

City with both a mixture of working class and retirement level people. steady jobs with plants/logistics mean stability = growth

There seems to be a concensus throughout the community that Cornwall is transitioning from a 'mill town' to a retirement community. I think it will be very important in the future to promote the youth of the City to stay and work in Cornwall. My vision for the City of Cornwall would be to have it desirable for retirees and young people to coexist by creating opportunities and activities for both.

increasingly recognized as a City with a world of possibilities for our youth and our seniors.

A city that people want to raise their children. Visitor, user friendly. People will see Cornwall as a place where there are a variety of events that are a "go to" must see attraction. A place where retirees are as happy as young families with good job prospects.

Retirement community

Better paying jobs, improved standard of living. Improved commitments and more for those who have less. Better connection and understanding with the poor.

Putting more efforts on the waterfront and also helping the lower incomes in the area

Animal more friendly

A family oriented city with an emphasis on recreation and other activities. More waterfront development would also be nice.

better waterfront development
more jobs
higher paying jobs

... More like Morrisburg. They have a really nice dog park by the water with all amenities (water fountain for dogs, poop bags etc...)

Better paying. We are underpaid compared to other surrounding cities and I don't believe it keeps pace with the rise in costs of living.

Keep the waterfront clear and clean, encourage biking and walking and outdoor use of waterfront.
- more options for kid and adult activities, not all activities should cost money.

Less poverty and more controlled parenthood.

We see more and more young girls have children because they have less confidence in themselves, young men take advantage of this because they see an easy way to live financially - more babies, more money.

Cornwall Transit should be more accessible to seniors & handicapped people, on regular bus routes, and bus stops.

To prosper and grow. More employment opportunities. Retirement friendly.

An inviting City that encourages people to see our waterfront, explore post secondary school options here. Encourage and promote schooling/employment opportunities that are available. Use our parks for attractions throughout the year! Rib Fest, Balloon Fest, Movie Nights, excellent!

A retirement community, with Canadian population getting older it is or should be a priority.

Taking full advantage of being located on the shores of the great St.Lawrence River.

A waterfront community with all the amenities larger cities offer, the only things we lack are the traffic congestion, pollution and crime. Cornwall caters to green industries and businesses that thrive on our lower cost of living. An easy drive to the Metropolitan areas of Montreal and Ottawa. Less than an hours drive to three international airports.

The city of cornwall will be facing an oppurtunity to recruirt many people to fill the many positions that will be available in the worforce that will increase from the many new business that have located in our city

The city will be enjoying and safe place to live thanks to the efforts of the property standards committee

The city is taking steps to be more aware of its cultural/artistic offerings and limitations. Awareness will lead to greater consideration and development of arts and culture, I hope, and this in turn will support economic development and a more vibrant cultural sector.

The dream of having our own university has been revitalized. The economic and cultural benefits of having a university are immeasurable. May this proceed.

I fear the community is being increasingly limited in its reeach to all its citizens through an unfortunate and increasing use of user fees at recreational programs and facilities. I realize that's a negative trend but it has to be acknowledged and addressed.

A business friendly community with excellent recreation, health and education amenities and a wide range of attractions, festivals and events that are of interest to residents and visitors. It will be a great place for families to call home and a great place for people to visit. It will have a proactive, efficient local government that is in tune and deeply connected with the community. Good news is we are well on our way!!

Ever expanding in their ideas/business plans on how to bring/attract new Business into the City. Council will act more in harmorny and a common goal when it comes to the betterment of our City.

A small City with character, a great waterfront with public parks, and a caring city.

proactively seeking ways to decrease the needs for social assistance within our community.

a place where people can succeed. Hopefully a City that has welcomed new residents and new companies, and has therefore grown. The City currently has an excellent array of programs and services, fantastic amenities and a dedicated, professional staff.

Spread the word more effectively regarding Cornwall's attributes.

A workplace with accountability, innovation, respect, and teamwork to deliver the best services to the tax payers.

A city that offers good shopping in hopes of keeping it's shoppers from going to Ottawa, Montreal or the States. More choices for in between priced clothing stores.

A place of employment for OUR trades workers .

A proud city run by people of respect, unbiased that practice integrity and fairness.

A prosperous, safe haven to live in. It is the perfect size, not too big, not too small. A place proud to call "home".

I see Cornwall being many things to many people. We already have the necessary building blocks for a variety of projects: natural settings, prime location, infrastructure, etc. All we have to do is focus on what areas we want to push the city towards, and do it. I think tourism is the key to our future as a city. We have such an amount of traffic through our city that we need to give people a reason to stop and stay for awhile. Instead of being a rest stop, we need to be known as a destination. People need things to do, things to see. It does not have to be a 1 or 2 weeks vacation spot, I mean even for an afternoon, or a day trip. We need people to spend money here. We need to 1. build things and 2. change the view and perception of this city.

Should try and fix the road conditions. There is too many pot holes!!

A city known for warehouse companies.

To be a vibrant family orientated city

It would be nice if in the near future we put the needs of jobs for young educated adults above that of a transport truck loader or fork lift driver. Provide incentives to those who hire trades people and apprentices.

A place where all residents regardless of age are happy to live; enjoy good jobs, education or training; have diverse opportunities to play and benefit from quality services.
Cornwall will be a small town feel with big city amenities.

Financial Management and Sustainability

A thriving communications manufacturing center.

a prosperous community

multicultural

Stagnant.

Growing at a steady rate. Bringing in new business

compromised of many seniors and an aging population.

More open to change.

a place where families can live or visit and enjoy the scenic St. Lawrence River. Families prosper from the small town atmosphere and benefit from the big City services. The needs of the community are continually being reviewed and strategies are being put in place to address them. The dynamics to our City have changes as we have progress from being known as a "mill town" to offering a wide diversity of employers. We are becoming a City that retirees and young families can both enjoy and flourish in. We are close enough to Ottawa, Montreal, and the States to be able to enjoy their amenities yet far enough away to still have our own individuality.

I would see a strong focus on the safety of Residents; a focus on encouraging our children to return to live and work in the City once their education is completed and working on the improvement of our reputation in the community.

much like the Cornwall we know today...which is a good thing. It will continue to be great place to live, and will continue to slowly evolve and grow at a manageable pace.

A City that offers its residents a variety of services to enhance their quality of life, health and well being. A City that will encourage young families to stay and attract older adults who are looking for a place to retire. A City that will provide excellent health care, modern, clean and accessible recreation facilities and programs, cultural opportunities and job opportunities. A City that is clean, visually appealing, where people are welcoming, fair, non judgemental and provide for the less fortunate.

To be a Community Leader

- a city that grows
- a city that governs with a positive outlook

- * an Honest, Ethical and Fair 'City of Cornwall' Government and Management!
- * a city with more services for seniors!
- * a more educated city
- * a city with more employment
- * a city with a downtown beach

A booming place with lots of work opportunity in areas not limited to warehouse and factories but for foreign trained professionals and professional sector in general. Also more recreational programs or places for kids ages group 10 - 16. There will a local policy in place to control the number of years one can be on assistance so the clients are more motivated to find work & take Cornwall out of the general "welfare town" blanket. Cornwall will have a university which will bring in more youth in town along with which comes in economic prosperity, diversity of demography and working fields. IT will also open up new employment opportunities and better job retention rates as new graduates might be able to fill up the positions.

More training programs for logistics type jobs to support the warehousing sector so that our community can sustain these jobs and do not limit the training to youth.

Our community will continue to transform into a more seasoned society where Grey Power will patiently lead us into the next few decades. A gentler society, soon to be turned into a warehouse mecca, where unemployment will be below the Canadian norm.

The City with a lot of potential for young people to stay and work.

much the same as it is now, unless changes are made.

The vision is to promote growth, so that sustainable higher paying jobs will be accessible to our children. There is a disparity between the private sector jobs and that for which the municipality pays the majority of its workers. The difference needs to be resolved by concentrating the public dollars of a very strong, efficient motivated public servant sector to encourage the private sector to be able to make up the difference.

the attitude of window dressing towards, " it is a mandated program" so lets all just pay the bills so we can say we meet the legislative requirement with out any thought towards what is the product which is being produced needs to change.

A DISTRIBUTION CENTRE MECCA DUE TO LOCATION OF 401, 417 AND BRIDGE TO NY

Regarded more widely as a "City with a World of Possibilities" -- emerging from Manufacturing losses -- headed in the right direction.

A service industry town.

In trouble if it does not work on developing - internal morale, positive community participation and inclusion, and infrastructure upgrades at the residential level.

Cornwall is a warm, friendly, and welcoming city with lots of opportunities for residents of all ages to be physically active, rested and relaxed, and enjoy life through festivals and events.

Cornwall is a great place to raise a family and to retire to.

Cornwall is a great place to live due to the amenities that we have, our proximity to the U.S., Quebec, and the rest of Ontario, and the cultural opportunities that take place here.

A destination to live, work and play. A place where people wish to visit. It's proximity to several major Canadian and US cities makes it an ideal hub for both business and travel.

A bit larger in population, with new warehouse (Target)

A great place to live and raise a family.

One of many but this one stands on account of the aging population we enjoy in Cornwall:
a vibrant semi-retirement and retirement community supported by services in the promotion of healthy lifestyle choices

Work on improving the population rate by building up the waterfront properties, creating a university here and coming up with ideas to keep the younger generation here in Cornwall.
At this time, once the young people leave to go to University/College, they tend to not come back to Cornwall so we need the area more appealing to these young people.
Creating jobs with industries and salaries.

A place that offers uniqueness. A place that people want to visit. A place where people will say, "I have heard of Cornwall, it is known for _____, we should make a trip there."

...a prosperous and vibrant small city with abundant cultural and recreational opportunities.

rapidly evolving and face ever expanding change.

An area of growth and prosperity

A friendly stop-over for Ottawa/Montreal and USA travellers.

a place where a young person can find a decent job. Without the prospect of a decent job many of our youth will leave the community and find better work elsewhere leaving us with an older population.

Less embroiled in political problems. The council needs to work in response to the needs of the citizens and not the needs of themselves. The representative role and admin roles need to be separate

more cycling friendly, more health conscious, more developed, cleaner...

a city on the verge of being a large community like Kingston Ontario

A place with a thriving water front... concerts at the Civic Complex and Autsville Hall (good ones with great up and coming Acts i.e. Sam Roberts Band, Serena Ryder, Tragically Hip etc.....

A City that gets its children to stay around here for longer. More jobs that are not loading trucks or serving coffee. A City where its employees suggestions and criticisms are taken seriously. A City where they when possible, even through training will hire from within.

ACTION PLAN TO ADDRESS THE FOLLOWING !!

My vision for the near future is to have the Mayor take the leadership role to have council work together for the betterment of our community.

This is number one priority if council is to make this strategic planning session work.

In the near future, I can see the city of Cornwall be the hub for services to South Stormont and South Glengarry in a pay for services or full amalgamation.

a City that is recognized for being a great place to call home - - will be `scandal` free - - will be a place where my children will be able to find a suitable employment and will be able to stay instead of moving out of the City to find employment - - a happier City - - a City which will continue to value the francophone community - -

overtaxed, overstaffed, poor infrastructure and in debt... just like Province and Federal governments

I've participated in some gatherings already and have attended a Planning Advisory meeting in the past. That said, My vision is still to develop some of the waterfront land available (or soon to be available). Yes I believe in keeping the bike path as a connecting medium for the two extremes of the city, East and West. Bike paths to the North would be achieved with more and better cycle lanes. However, it would be a waste to retain the entire strip as park land. A waste of potential vibrant development. I still would like to see small mini parks along the River while maintaining the existing Lamoureux Park and Guindon Park. The mini Parks would be like connectors along the Bike Path. Another Condo or two along with a market would go well with the River. After having expanded my travels over the last ten years, I've had the opportunity to observe many successful scenarios. And you don't always have to look far. The canal at St. Anne de Bellevue with little restaurants along the water and shops on the other side of the street is a common theme at many water side cities. More bike paths needed, however, the Second Street bike path and single lane traffic was a mistake. Traffic backlogs and no bikes! I'm a cyclist and I would not use Second Street anyway, neither do any of my cyclist friends. Brookdale needs to be 70 kph streets like this in many other cities is 80kph. The new Industrial Park street needs an increased limit as well. I believe that once Target is up and running we will be sorry that the intersection at McConell and Tenth St should have had a merging north bound turn lane into Tenth. Furthermore, the traffic on Marleau is not being alleviated by the new Industrial St.. Marleau needs extra lanes Nick Kaneb drive needs to be extended south to Montreal Road. The East End is developing. South Branch and Boundary need bike paths (need to collaborate with Township on that) Development fees must be left out of the Building Permit Fee Process for continued attractiveness to come to this City. The permit office staff and procedure has improved, however, code interpretations are still way too extreme (other municipalities are notably more relaxed and yet meet the code). Chris Rogers has been a drastic improvement over his predecessor and the relationship with the builders has noticeably improved.

One final thing.....I've seen the layered set of plans for the Domtar site..... we need to show this to more people (public) It will lead people to dream and offer more ideas.

Si on ne fait rien, la Ville de Cornwall sera une ville de personnes âgées et sera de moins en moins accueillante pour les entreprises et les familles

A transportation hub city with numerous small spin off businesses to support it.

resilient and sustainable and have the capacity to thrive in the face of rising energy costs, climate change, and economic uncertainty.

A popular place to come back to live.

une ville entièrement bilingue qui a à coeur le développement économique, communautaire et sociale de sa communauté. Une ville qui a une vision de rendre le plus accessible des services à sa communauté. Elle a aussi une vision de développement touristique et de faire de la ville de Cornwall, un attrait incontournable pour les visiteurs du l'Est Ontarien.

a place where people will choose to live and return to work.

The City of Cornwall will be a number one spot to live and to come visit!

A retirement community.

A renewed city, both in image and opportunity.

My vision of Cornwall in the near future will be the city maintaining it's campaign to expand the business park to expand employment opportunities in the city. With those opportunities, I believe there will a significant increase of the city's population. I also see the aspect of Cornwall being a "commuter town" expanding as the cost of living in the city is the most competitive in the region for those who commute to Ottawa or Montreal. I would hope to see the city push for major improvements in the retail industry. As it stands, many people flock out of town to shop as there is a better selection of stores, merchandise, and deals that can't be found in Cornwall. Some say that Cornwall's population can't support too much retail but that is not the case as there are smaller communities than Cornwall that have better shopping than we do here. I've suggested on several occasions that the key to make this major influx of the retail industry successful is to follow Brockville and Vaudreuil's example have them build at Brookdale & Highway 401 as that is most centralized area for all of SD&G, as well as those passing through on Highway 401.

A vibrant, resilient community with clean air, healthy citizens and safe and accessible amenities for all.

enjoying a strong economy, with promise for our young citizens to thrive

Continuing it's face-lift and attracting more business to the area. Marketing Cornwall as a great place to reside and enjoy life.

In the near future, the City of Cornwall will be a vital, thriving ,caring, healthy community where no one is left behind.

a vibrant growing community----offering excellent educational opportunities in continuing studies at a university level and for the trades .New industry ,expanded opportunities ,,appropriate care for the elderlyand a zeal for the best in our environment. should make this city the best it can be.

I think you need to open up the old canal and allow for more water traffic which will only help businesses along that corridor. Also, with this you need to develop the waterfront and allow for restaurants and shops to thrive and attract new customers. The east end is a mess and has so much potential along with the old domtar site. Also, working with our neighbours will be imperative. We need to market the area as a whole (SDG). This is what I wrote feel free to use it as a guideline to what you think we need. In the near future Cornwall will be ready to support all entities of the Cornwall soccer community with lighted soccer fields. There is a lack of fields in cornwall. Optomiste is overused and overlapping schedule conflicts occur regularly. With more lighted fields we would be able to support soccer tournaments annually bringing income to the city. Currently we need to use of out of town fields. This will be reduced creating more income for the city. We need 2-3 FULL SIZE fields (with lights if possible) in a single location. Doing so will entice more people to the game creating more field rentals for the future, but more importantly will allow large organized youth, blazers, senior league tournaments to be organized. This will bring money to the city business' and hotels while giving out of town people a chance see the new Cornwall. Purchase and groom the land south-east of the Benson centre to create 3 fields with a clubhouse and team/spectator benches. The initial area you are planning to create 2 small fields(north of Benson) is too cramped and will be dangerous with the ball always in the streets. It will look makeshift and undesirable to play on as there is only room for one field there. Kingston, Ottawa, Toronto tournament teams still think "Cornwall is that stinky little town" with nothing to offer. I hear it every year. The soccer community is only going to get larger and we're not ready for it. Do it right and speak

- 1) I would like to see Cornwall present itself as inviting to all cultures and age groups. I understand that emphasis has been put on making our community retirement friendly and I appreciate that. With the development of the Benson Center and events like Rib Fest and Lift Off, I am reassured that my age group (34) is also a priority.
- 2) I would however like to see Cornwall better accommodate non-profit organisations and sports leagues who offer free or low cost activities to our residents. There is a large part of our population, myself included, who do not have the disposable income to take advantage of the programs available for myself or my children.
- 3) I'd like to see Cornwall's job opportunities expand. I would like to see "back to work" programs for those residents who have made a career out of social assistance. I would like to move away from the stigma that Cornwall is a smelly unemployed city. When I talk to college friends who have moved away – they still refer to Cornwall this way. I think we've done well to move away from that but we also have a way to go.
- 4) Although I do not understand the politics behind this transition: I'd like to see Cornwall take the lead of cities like Kingston and Toronto who have welcomed the outlying towns to be recognised as the GKA or GTA. Working in Lancaster I can tell you that if I so chose, I could plan a recreational event for my family every evening at little to no cost. The small town culture is filled with the community spirit that Cornwall is lacking. Inviting the
- 5) I'd like our community to keep up the good work.

a city with a diverse culture, a vibrant and green waterfront, with a vision, with options for young people.

A vibrant city Not a fragmented town.. Leaders will reach up and out and not be self thinking..

a ghost town if changes are not made soon...get TODD BENNETT on the council

a thriving growing community.

a city that has developed to provide support to its logistic industries with qualified manpower and has groaned in being able to provide a quality family life to all its citizens through a successful arts and culture community with a great sport and leisure infrastructure.

The same as now. Things will change but the results will be the same.

Moving forward in a pre-planned, organized way.

A vibrant small city with a newly founded university and a growing number of highly skilled jobs to retain and attract university graduates.

Governed by one overall strategic plan giving guidance to all groups from council to Economic Development to all Municipal Departments to Heat of the City to Team Cornwall to Seaway Valley Tourism to Chamber of Commerce and to all Service Clubs. (this strategic plan must take into account demographic trends and technology cycles)

Amalgamation with neighboring townships (south Glengarry and south Stormont OR have a fair user fee system to non-residents coupled with useful regional shared cost programs. A city with fair property taxation in relation to its neighboring townships. A municipal budget process - yielding h results by applying decision criteria derived from the priorities of the new integrated municipal strategic plan - yielding tough but fair results for its citizens.

a great place to live like it is now

vibrant

active

welcoming

beautiful (green spaces)

a great place to raise a family in or retire to

ready to support all entities of the cornwall soccer community with lighted soccer fields. There is a lack of fields in cornwall. Optimiste is overused and overlapping schedule conflicts occur regularly. With more lighted fields we would be able to support soccer tournaments annually bringing income to the city.

Obviously we will never be the industrial entity we once were and as for the warehousing industry, as much as it is a great boost to our local economy to have these monstrous shrines developing in our industrial park, they will not provide the solid economic plan nor the number of jobs we need for our community. Some of these companies are almost fully automated. SCM has been on a downslide since last summer. Having a brother who has been working there provides inside information. He struggles to get a full week's work. He is an excellent employee and never refuses any shifts. Currently, he works 4 hours in the morning and then, if he is lucky, he gets another 4 hours in the afternoon. The schedule of 60 to 70 transports per day has dropped to 6 to 10 per day. The contractor, Drake, indicated that after 3 months, he would be transferred to SCM's payroll. Those employees get \$4 and more per hour. He has been there for over 1 year and is still waiting. It has an upside; if employees have to be sent home, they send the SCM employees as they cost more. Where do we go from here? You (Council) must be scratching your heads as we are so interdependent on what is happening in the U.S. Advancing our face as a "tourist destination" is a good plan; however, this is very dependent on the current economy. My son moved to Squamish, BC in 2006 to live his dream of snowboarding at Whistler. After working there in the bartending sector and after the Olympics, their economy fell flat as they are very dependent on their American visitors so he opted to move to Calgary in 2011 where he started an apprenticeship in sheet metal. I had the opportunity to visit him last summer and I could not believe all of the friends living there who are from Cornwall. He has attended Level 1 of 4 at SAIT, their technology college. It has a new building with the latest in equipment pumping trades people out of their system every 6 to 12 weeks. He is currently working at Fort McKay, north of Fort McMurray... 2 weeks on and 1 week off... 12 hrs per day. I have lost my son because Cornwall and area doesn't have anything to offer in employment opportunities. A visit from him for 1 week per year year is not enough for me. What does all this have to do with Cornwall? We need to focus on the expansion of educational opportunities. Proceeding with a university sounds great but what are the statistics indicating? How many university grads are unemployed? In conjunction with local high schools offering trades education, proceeding with expanding the trades options at our local college would at least provide job opportunities for our youth even if they have to move out of province. Saskatchewan is the new Alberta. Their online ads indicate 10,000 jobs currently available. What are these jobs and how can we train our youth to be employable? I recently had the opportunity to spend some time volunteering with the Tri-County Literacy people at the corner of Second and Augustus Streets. With limited budget, they are giving people a second chance at life... people of all ages are entering their doors getting "tailored" to their needs education in the basics of literacy -- reading, writing and arithmetic as well as basic computer skills. In cooperation with Job Zone, they get job preparation skills but some of the candidates need more. There needs to be a global assessment of all of the educational opportunities in our community and a creation of links to training for "real jobs". In the creation of these opportunities, further jobs will be created for those offering the training. The training must also go beyond the immediate skills. Having been an instructor at the college for over 30 years, there were many students who had the technical skills but were sorely lacking in people skills. In summary, we know there is no magic pill. When you raise the "knowledge level" of your community, the quality of living improves. We just have to get these people in "our doors" before they settle for a lesser life.

A industry city, while being close to the big city of Ottawa and Montreal, and having many attractions near by.

Healthy, active, green. I know there are already lots of initiatives underway to achieve this. Employment will increase, in more than just the distribution sector.

a logistics hub

- a retirement Community
- a vibrant border crossing with shopping amenities

a city that younger families will settle to raise their children. Cornwall has more affordable housing for families and a safer environment for raising children.

A logistics hub that boasts a quality of life and access to services and lifestyle options similar to those found in larger cities.

Ready to move forward with a coordinated plan to improve, develop, or demolish decrepit properties that present a poor image to residents and visitors alike.

struggling. Our baby boomers are retiring and falling on hard times and there is nowhere to house them. They are then let in beds at the hospital which makes beds scarce and surgery wait times longer since there are no beds. Our young people are leaving in record numbers because there is nothing to keep them here. The people who end up staying are not employed and not educated, which results in crime and keeps this sick cycle going. BREAK THE CYCLE!

A tourist destination with hotels and restaurants close to the Marina and complex....accommodations walking distance to the Pitt Street Mall retail stores and the Cornwall Square. We need to develop our waterfront since we are located in the best of area directly on the St-Lawrence River and its a short distance travel from Montreal, Toronto, Ottawa and the Unites States. We should develop the water front with theme park / waterpark to attract families and groups to stay in our city and vacation in our city. Compared to cities like Brockville and Kingston and their great developed water front we are very behind in what could be a great boost to the economy for Cornwall. We need to add restaurants , accommodations and tourist attractions to our water front so Cornwall can grow and prosper.

very environmentally conscious.

A hub for young professional families and a destination for retirees cashing out (from Ottawa, Montreal, Toronto etc.) because of its affordability, proximity to major centres, and its amenities.

a destination! Better selection of shopping and entertainment. Something to keep the residents in town instead of shopping elsewhere. A City with growing businesses and a good selection of higher paying jobs.

EXPANDING WITH INCREASE GROWTH, AND SHOULD SERIOUSLY CONSIDER ALLOWING A NEW HOTEL/MOTEL ALONG THE WATERFRONT CONECTING IT TO THE CIVIC COMPLEX

Ignored by employers if property taxes are not reduced.

Attracting more young people,families back to the area. Will also offer more diversified employment opportunities.

More vibrant, younger in reputation, a place where exciting things happen.

A greener, richer community with lots of trees, more walking paths, cleaner roads (less litter), a University, and resources to help residents clean up their homes (in terms of state of repair). More unique, shopping retail outlets, a better art gallery and water activity development. An innovative City that is not afraid to do things a little differently.

The same... Though there continues to be these round table discussions this community lacks leadership.
And we need to get find ways to keep and attract our children and provide good jobs and great opportunities
And we need to get rid of the riffraff and the absentee landlords in the village.
Cornwall has to move... And create its world of opportunities....

more dynamic, encouraging population growth for families and new retirees, and increasing commerce and retail opportunities.

A great place to live, work and raise a family.

More and more a retirement community. Demographics show that the Canadian population is aging and Cornwall should promote itself as a low-cost, low stress, safe community with fresh air, lots of green space, and an attractive option for people who want to downsize and move to a city that offers easy access to what Montreal and Ottawa offer, along with inexpensive housing.

able to employ it's youth and have jobs available so that they will not leave Cornwall to go to the larger cities.

Sustainable residential growth within the city limits

Cornwall seems to be on the cusp of many things and it is difficult to say in which direction the city will go and focus. That said, despite the efforts of naysayers and "nothing ever happens in Cornwall" types, I believe in the near future, the city of Cornwall will grow industry in the form of small business, will develop more of a cohesion throughout the various areas of the community and will potentially become known for "things to do" that are not necessarily contingent on one weekend or event each summer.

Booming, lots to do
Have a university
Developed dom tar land

A logistics hub combined with a retirement community for predominately Quebecers.

Will have growth in population.
Be an affordable city to live in with more employment opportunities.
Will lose the stigma of a smelly factory town.
Will be a great place to raise a family.

a community with lots to offer their citizens of all ages.

NO more ahead unless the community gets involved.

A retirement community, however I would like it to be more than that.

More willing to make changes and attract/retain youth. We are not taking advantage of our geographical position (proximity to Montreal and Ottawa as well as waterfront). This is becoming a senior citizens community and the unwillingness of residents to seek progressive change is holding us back.

More attractive to business owners to run their businesses here

A destination for tourists and young families looking to experience a city that has embraced, supported, and promoted its arts and cultural sector. Our town should be a place people want to visit because of all that it can offer, culturally, artistically, and recreational.

a major distribution centre for national retailers and, a bilingual hub for telemarketing firms.

a city with low income wages and declining population.

Experiencing a period of growth, with major Distribution Centres being established in the city, as well as a number of new commercial developments. At the same time it will be in a state of limbo, until CBSA decides where the new permanent Border Checkpoint is going to be located.

Near term:

- A warehousing mecca for major eastern Canadian retail establishments;
- a hub of telemarketing expertise;

Longer term:

- more pronounced importance/advantages of Cornwall as a St Lawrence Seaway port;
- prominent/major entry point to Eastern Canada and U.S. markets.

A beautiful waterfront community and tourist destination.

a place welcoming for all - both new and long term residents of Cornwall, Ontario and Canada. It will be a visionary place that is at the forefront of innovative ways to be environmentally sound, culturally creative and community focussed. This in turn will create a place that will create notice nationally and internationally and ultimately attract new people, new businesses and even tourism.

A clean and proud city with citizens abiding to bylaws and protected by STRICT ENFORCEMENT!

Our city is very dirty and has a bad reputation for a "Laissez faire" attitude (citizens and city employees included). I am told "It's always been this way because....."

Being a newcomer...I don't buy it and I am ashamed to say I live in Cornwall.

Clean, friendly and appealing to young and old alike. A city where everyone will feel safe and proud to call home. A city where residents are respectfully of their neighbour and are willing to help keep their city clean.

"Will be"? The word "will" makes it sound like any answer will be definite. Try changing the wording to, "In the near future, I would like to the city of Cornwall to be..."

This will elicit a greater range of responses from your audience.

In the near future, I would like city of Cornwall to be more focused on economic development and have more of it's citizens educated at University level. This will in turn lower crime rates, create new jobs, and increase consumption in a city that desperately needs to attract more business.

Stop focusing on building a super Walmart and Costco on the land behind St. Hubert's and start thinking of ways to encourage higher learning. The last thing Cornwall needs is another mega box store for people to loiter their days away and spend their income support cheques in.

no longer able to sustain the police, fire and ambulance services. We are providing services that makes the tax rates for residential and commercial, as a percentage of the land and building values, exceedingly high. When compared to adjoining municipalities, this level of tax, is a disincentive to locate in Cornwall.

There is no single reason for many of the issues that makes discussion, political action or correction simple.

Leader in Eastern Ontario

- centre of Excellence for Health Care for our region
 - a hub for the next generation To grow and develop
 - a city where elected officials have made much needed operational changes To ensure long term success
 - a city that has a focus on Sharing Services with all our regions partners
- Police-Fire-EMS-Public Works-Economic Development.....

A clean, safe, affordable community with sustainable industries.

First, I have been involved in business in Cornwall since 1985, with various business's. I am currently owner/CEO of SnoGo.ca a snow removal company operating in Cornwall.

Geographically Cornwall is a hotspot. City council has held back this city for too long, and a new vision is detrimental and needed. Brockville, is an ideal comparison, only half our size, yet doubles our business growth, and to this day hosts to major business's bypassed by Cornwall. Why? We must focus on our ideal geographical location, we must capitalize on our USA connection, and our visibility from the 401. Those are key, and must not be missed any longer. Only 45 minutes from a deadening Quebec economy, now is our time surge forward. Close to Ottawa, 4 hours from Toronto, and minutes from the USA, Cornwall has the possibilities of being a mega business district. But, will city Councillors & organizers allow this?

A place that young adults will want to move to and that parents will be happy to encourage their children to stay and make their lives. The only opportunity my child has in this city currently is the opportunity to be dragged down. This needs to change if we want Cornwall to be anything but a retirement and social welfare city.

A leader in alternative methods of transportation making it easier for cyclists and pedestrians to get around town. Find methods to retain their young professional populations post their university and college endeavours. Offer more options for seniors activities. Lawn bowling near the curling club would be ideal for seniors to transition to a summer activity after the curling season.

More beautiful than it is already, more availability for public transportation. Better geriatric care. More parks wit swimming facilities. Waterfront Development, a beautiful place to stroll, relax have a nice meal in a venue overlooking the river. A reduction in residential property taxes, many people have their homes paid for however, cannot afford to stay in them because of such high taxes. CLEAN - no more unsightly areas. Cornwall is a wonderful place to live, let us make it better and bring itup to standard.

At a stand still. Nothing ventured, (which is the norm), nothing gained.

Strategic Priority #1

Infrastructure must grow to accommodate population levels
younger families means more recreational items but as it looks they are getting shut down instead of built

I think Council and Senior Management can focus their efforts ongoing into larger urban areas to promote future retirees to live and invest in Cornwall. Cornwall has a lot going for it in terms of location (proximity to Quebec, USA, Ottawa) low cost of living and a beautiful waterfront. I believe retirees are looking for a City that is both esthetically pleasing and safe. I would focus my efforts on cleaning up and developing the waterfront and east end of Cornwall. I would also maintain a strong police presence in certain areas to deter criminal activities such as drug and gang activities.

Financial Sustainability

Highlight areas and budgets to make the city a beautiful place to visit. ie floral, parks, bike paths, waterfront.

University

Focus on what will benefit the community in whole, as opposed to their own wants and needs. A dose of humility opens up everybodies eyes.

Cleaning waterfronts

- more flowers, trees, weed out or eliminated

put in dog park near the waterfront

waterfront development.

- more institutions such as universities, or industries, help to get our City back where it was.

1 Develop park in Lamoureux Park to accommodate new dog park.

2 Negotiate better wages!

If we lose a third outdoor pool due to age and/or repairs, we should build a new one. Splash pads should not replace pools. A new pool should have washroom from out of pool gates for park access.

Welfare - in order to get assistance a mother or couple must be working part or full time with one month incentive which after they are self supportive are released from the system.

Bus stops should be accessible to buses at the same level. (Wheelchairs cannot access the buses if the levels are not equal).

Keep taxes low.

Attract new industry.

Continue waterfront development

Crime reduction, drug trade

Decrease welfare rolls

Do something with waterfront

- restaurants

- boat cruises

- water sports

Stop building schools, houses on waterfront! Let the City and visitors enjoy the best attraction!

Expand to accommodate population growth, make more land available for development in the City as much as possible, for different types of housing.

In order to achieve this more emphasis will need to be placed on capitalizing on available water front property such as the former Domtar site, the oil tanks lands, old snow dump etc. by attracting if needed foreign funds to develop the areas in at least one life time.

Living near the water has historically been, and is expected to remain, desirable. Lake and riverfront properties are in demand.

We need to acquire the waterfront lands and the remainder of the Cornwall Canal now controlled by various Federal Agencies.

Once we have secured the lands we could zone and sell select parcels to finance the development of the remainder of the property.

Communication with the public and clearer transparency

Stop the process of increasing user fees in recreation programs and limiting access to city facilities to those who can pay. A community can't let itself be divided into haves and have-nots.

Waterfront development. It's time to develop a new waterfront plan, the existing one has reached the end of its shelf life. Introduce complimentary uses in Lamoureux Park - cafes, ice cream stands, bike and canoe rentals, etc... Reopen the canal! Add a beach near the college and redevelop the harbour. Support and create more festivals and special events in the park. Lamoureux Park is great but it's empty most of the time - lets use it! We need an attraction to draw people here. The waterfront, together with the Downtown and Le Village areas, can be that attraction! Lastly remake the waterfront committee as an arms length agency that includes representation from landowners (ie federal government and Ontario Hydro). They need to be at the table. Many see our waterfront as Cornwall's greatest asset yet we only spend a sliver of money each year in developing it.

Succession Planning; Council and Management should focus on what was discussed and agreed upon at Council meetings and follow through. Many long term employees, who have the education whether through experience and/or schooling are being overlooked for positions outside of their Union local. These long term employees bring experience, knowledge about the workings of the Corporation and dedication to these positions and yet they are not even "granted" an interview. Instead the Corporation chooses to go "outside" to fill these positions thus not putting into practice what they "preach", Succession Planning. The Corporation would not only would save on training but would bring a great morale boost to other employees knowing that all their hard work and dedication were being recognized. Succession Planning...good for some but not for all??

Leave the Waterfront alone and keep it for the people

Attracting new businesses to our area. These must be more diverse than the current stream (ie. call centers and warehousing outlets)

Expansion of the Business Park - this is crucial to attracting new employers and generating new tax assessment. The Business Park must be controlled and owned by the City. Recent success over the past 10 years speaks for itself.

Sustainable services.

Employee Engagement (all employees)

I feel that the strategic plan must be oriented, on the business development side, to the promotion of this city as a location for manufacturing facilities. The City should put together an incentive program which would entice the establishment of manufacturing. i.e. reduced taxes, electric power, building permit cost, etc. Etc. Etc.

Fill in the empty buildings. Use pre-existing buildings for new businesses.

Improve waterfront, provide services by the scenic St.Lawrence - i.e. boardwalk with small shops, restaurants, pubs etc.

It is hard to respond to these questions without know what areas and efforts are being made currently.

We need to focus on getting more doctors into Cornwall.

Attract more companies and foster growth within the current ones

Attract more businesses that provide jobs for educated young adults. Less supply chain jobs.

The shared vision must have clear, achievable and measurable goals that are utilized to guide decisions and actions. A communication strategy to share the strategic plan / vision is important to everyone in the Corporation.

Develop a long-term financial strategy/plan for.....

Opening up all avenues of high speed access.

Job Creation.

To be supportive with their employees.

Reducing the red tape and politics in regards to allowing business to choose Cornwall as a base of operations. We could be thriving as a business hub along the 401 corridor but you make it too difficult and complicated for businesses to set up shop.

Bring in businesses. Work on making Cornwall more desirable for companies to move here. It's nice to have the call centers and warehouses move here but we should focus on bringing in a the higher pay grade type of jobs.

1. Improve activities geared to Seniors

Be more open minded to change.

Continue to develop the waterfront. So much has been done already but we can do so much more. Develop an area where larger boats can dock. Build a boardwalk with cafés, ice cream stores, and unique shops. I live in Glen Walter and after 40 years; I am continually amazed how people still drive down to eat beside the water or pull over simply to watch the boats go by. Maybe we have become immune to the beauty of it because we see it every day.

Support to the Police Department to continue their work to offer a safe and secure environment in which to live and work.

Keep attracting retirees from Ottawa, Montreal. This will help grow the population with people not necessarily requiring employment but who assumably have good steady retirement income.

Determine what services and programs the City wants to deliver! Identify priority of services. Review existing Master Plans and follow recommendations. (Recreation Master Plans recommends two playstructures per year) We have not done that in 2 years. Need to concentrate on City services and not on services that should be provided by the Province or other agencies.

To dismantle our reputation as the smugglers' ally

1- Clear and Transparent Management - Ethic's training, succession planning, clear and responsible lines of reporting and oversight

-cutting taxes for working class (atleast for people who make less than \$60 K)☹

Right now as a tax payer i feel burdened .. i understand that it is necessary to pay taxes so the city can function however not to the point that working people are being taxed to death. I mean, there is no reason why Cornwall residents should be paying more taxes than bigger city like Ottawa. NO wonder a lot of highly paid city employees live either in the country, long Sault or Ingleside. Do something to appreciate the Cornwall residents .. Thanks.

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continue work with the warehousing sector To develop education programs To provide skills To our current work force.

- encourage education in the high school sector through guidance and career planning To Keep our youth coming back To our City.

Treat Management of all levels with more respect.

Try to bring in technical businesses.

City council must become efficient. There are a lot of missed opportunities to spend money better or reduce the tax burden on everyone by looking at things other than, maintain taxes at a rate of the cost of inflation. It is insulting to say give me what you had last year. The leadership should always be saying do it better, cheaper, faster, etc...

Within this scope, there needs to be direction to corporate wide bargaining. There are unreasonable allowances for certain "managers" when others seem to manage just fine without the costly perks. Corporately there appears to be a mind set of hiring leaders who have been there a long time. They know what has happened but has not done anything to bring new ideas to the table. Arbitrated rulings are not going to go away. There needs to be a new idea on how to deal with being effective, supplying the services within a budget framework. The city should not be in the employment business, it should be in the production of a product, mainly services - these needs to be evaluated.

There needs to be some type of incentive, for the existing managers who are within 5 years of retirement to not have the idea, "it will not be my problem to deal with so I don't care" Cut the red tape for business to re-develop south of second street at the same time protect public spaces to the waterfront.

JOB TRAINING

1. Improve Council processes.

Enable Councillors to ask questions & seek information prior to meetings so debates on reports are more "informed". (Would improve public image and enhance public confidence.)

Information provided at initial Councillor Orientation could be reviewed/updated part way through term to encourage informal dialogue with Departments (rather than limiting interactions to formal Council meetings).

Could also offer 20 Minute Departmental updates at beginning of each Council meeting in "Presentation" section. Rotating to allow annual news for each area - to Council AND Public.

Improving infrastructure and buildings.

1 clean up/removal of vacant buildings

-property standards should not have to look after vacant buildings - make the property owners take care of it

-force responsibility by multiplying the cost of maintenance done by the city for each repeat visit (e.g. if we need to hire someone to cut the grass more than once, multiply it by the number of visits)

-charge taxes at the full rate, not the vacant rate if the building has been empty longer than a predetermined timeframe

Visible, Usable, Enjoyable waterfront

Clean up the derelict buildings. Remove the slums. Make the waterfront multi-use with a combination of green/play areas, housing and business opportunities.

Create more jobs for our area

Replace aging infrastructure. (ie roads, water & sewer mains etc.)

compile concrete statistics to determine if this vision is valid

Improve waterfront area - Need to improve that area and create housing that will entice the younger generations to stay in Cornwall. Creating housing, restaurants, businesses.

Cornwall is an amazing City with so many opportunities, close to Ottawa, Montreal and the States. The waterfront is beautiful and could become a true gem for the City.

1. Make the Tax Payer's money work for them to bring revenue into the city. Purchasing land is a fine investment, but it doesn't generate revenue. Econ Development is doing a great job developing Distribution Centers in Cornwall, so doesn't that mean more traffic of people with needs. The management needing facilities for business meetings and perhaps business suites for short term stays? We have Nav Can, but is it conveniently located for the industrial area, or is it a place truckers would enjoy as a rest stop? What do we have to offer these people for resting stops beside the Fifth Wheel? Suggestion: Accommodations in the Industrial area where a driver can really enjoy a stop over. Stores close enough for them to buy personal supplies. Another movie theatre??? 24 hr Service Centers for fuel and convenience items. There are going to be many people coming through as a result of the Distribution Centers..let's make them at home while they are here, so they may talk about their stay in Cornwall when visiting many other cities through their travels.

To make Cornwall a more attractive community in which to live by improving quality of life through equal emphasis on developing capacity within the arts, culture and recreation sectors.

Neighbourhood Revitalization:

Areas of the East end of Cornwall require intervention!! Council and management need to take a leading role to make a change. Ex. adding staffing to the bylaw department.

To shed the image of a City stuck in time

Improve the Waterfront

Need restaurants along the water (like the Blue Anchor), etc for boaters to stop

Keep the youth in Cornwall. We educate them up to grade 12 and they leave never to return.

additional revenue generation outside the property tax realm

Adding connecting bike paths when repairing major roadways to make the City cycling friendly and encourage people to cycle rather than drive.

customer friendly environment

Clean up south of Water Street and certain areas south of Second Street East.

More in house training for union and non union alike. So that those who strive to better themselves are not stuck in a stale mate.

I believe Norm Levac has begun to give council a clear understanding of issues facing council with his new CAO report. This type of transparency to council was lacking with the previous CAO and that was a big problem.

Council and administration must trust each other in knowing that they can respectfully comment on issues. Administration must give Council all the facts and let council make the decisions...(Don't sugar coat them) !!

As a City employee, I do not feel I am valued by my Employer. The current Council has lost my trust and my respect, both as a private citizen and as a City employee. The current Council's first area of focus MUST BE to 'put its act together'; this would permit the councillors and Mayor to focus on municipal issues, which is what they were elected to do.

Reduce taxes

Le tourisme pour attirer les gens et les entreprises

Strengthening the Arts and Culture sector in the city

Access to Arts, Culture, Heritage and Recreation

These things are not fluff. Report after report shows they increase community involvement, build a sense of identity and pride, and they generate money for the city directly and indirectly (every dollar spent on the arts generates 7 dollars)

Clean up the front street. Our main street has too many second hand store, pawn shops, and run down businesses; it looks very poor and run down.

Focus on developing and implementing an Integrated Sustainability Plan that shows how the city can achieve the above vision and thrive.

Bringing travellers into the City who drive along the 401. No one will stop if there is nothing along the highway to entice them.

Culturel: Mettre en place et soutenir le développement culturel entrepris au cours des dernières années. Il ne devrait avoir qu'un seul comité qui effectue le travail. La Ville de Cornwall devrait s'associer à la SADC et travailler conjointement au projet de développement de la culture. S'assurer que les représentants soient en contact avec les fournisseurs de service anglophones et francophones. Oui, pour un centre culturel à Cornwall. Une association avec Autsville Theater est essentiel.

Providing incentives for businesses to come to Cornwall. Increase the amount of available jobs for our population

Promotion of the City. Continue to promote the city. Take advantage of the political situation in Quebec to attract potential residents. Promote Cornwall was a perfect place to retirees to come live and spend their money.

Lower property taxes to encourage new residents; although our property prices are among the lowest in the county, our property tax rate is among the highest - almost 2%. It will inhibit growth over time, as the taxes are out-pacing the market. Number 1 - reduce property taxes.

University

-Having a university would be a great asset. Although not necessarily an item for Council, it would bring many benefits. The economic spin off could be tremendous including jobs, housing, local shopping...
Hopefully this would lead to retention of highly educated young people who could transition into the workforce.

More Retail Development

Council should engage in various discussions to bring more retail business into the city so that its residents can shop locally. When the results came out from last year's survey by the Chambre of Commerce, it was clearly shown that there was a demand for more retail, restaurants, etc... I believe there should be discussion to explore the possibility of moving Cornwall Square and building a new mall perhaps in the old Domtar property once that area starts to develop. Cornwall Square as it is now is not able to handle a major expansion. Building a new mall on the old Domtar property will be attractive to businesses to open new shops there.

I also believe council should press the issue of increasing commercial development in the North End, mainly being Brookdale Ave. & Highway 401. Many developers like Smart Centres have developed Retail Shopping Centres next to a major highway to attract business and customers. Examples are Brockville (Highway 401), Kemptville (Highway 416), Orillia (Highway 11), and Vaudreuil (Autoroutes 30 & 40). These communities have attracted many people to their area that started with the view of a major retail centre on the major highway that passes through their community. In my experience in Brockville, that city is always full of people passing through whether it's at their shopping centre, or downtown since it's well advertised at their north end shopping centre. With that kind view, with the addition of advertisement of Cornwall's amenities (i.e. Lamoureux Park, Downtown, Benson Centre) from such a retail centre, I believe it will attract a large number of people to the city to enjoy what Cornwall has to offer.

Ensure a built environment that supports and encourages active transportation (human powered transport - cycling, walking, rollerblading, skateboarding, wheelchair, transit).

-Visible bike racks in front of all Municipal buildings, installations and parks

-Designated cycling lanes running North-South and East-West

-Ensure the transportation system is multi-modal, accessible and interconnected (connect neighbourhoods to amenities - health, education, shopping, work)

-Build more sidewalks

use waterfront to our advantage
create a boardwalk!
our Native neighbours can sell authentic hand made crafts
local music, arts, crafts, markets
boat tours
ferris wheel
activities for families
souveneirs for tourists
waterfront dining / vendors

WATERFRONT DEVELOPMENT!

Promote economic development and job creation where the City works for good paying jobs in the new green economy, high tech jobs, the decentralization of provincial and federal government jobs to Cornwall and a university for Cornwall. We can also promote tourism by strongly supporting arts and culture, heritage preservation, community festivals, and the preservation of the City's downtown waterfront parkland for the enjoyment of the people of our community and visitors.

Canada needs tradesmen. The college has for many years done excellent work in turning out people who have been welcomed in their chosen fields----but not always in Cornwall. Encourage local businesses to offer apprenticeships , more opportunities at the local hospital .

1. Economic Development

I think our council and residents have been doing a great job of attending to the needs of all our residents. Keep calm and continue being awesome!

Developing the waterfront in a well-informed manner. Using good planning principles and branching out to try new things (good examples are everywhere).
Preserving natural features like buffers, trees, and areas for biodiversity.
Encouraging use of the beautiful existing buildings (like the Cotton Mills example).

**INCLUSION! INCLUDE EVERYONE STRATEGIZE TOGETHER FOR THE GOOD OF THE COMMUNITY FORGET ABOUT TERRITORIES..AND EGO'S BUILD A BETTER CITY
BE TRUE LEADERS AND DON'T HAVE AN AGENDA THAT WILL ONLY MAKE YOU LOOK GOOD THERE IS ENOUGH OF THAT IN TEAM CORNWALL NO ONE WANTS TO KEEP SEEING THE SAME FACES..WITH THEM PATTING THEMSELVES ON THE BACK..
LET THE PHYSICAL PIECE OF THE CITY SHINE AND HONOR THAT**

a better council

Need to improve building and inspection codes for businesses - although never affected myself, I hear from a lot of people that trying to build or bring a building to code for a business is nearly impossible in Cornwall. I've heard from more than 1 source that Immaculate Conception was built on the east side of Boundary road just to avoid building in Cornwall. The statement is that to build that school, it would have taken 3 years in Cornwall with all the delays in inspections but it was built in less than a year out of Cornwall. Another example is Heart of the Family Daycare. I know for a fact that they were made to put a hood fan in for cooking over a regular stove to meet code and were then told to take it down because it didn't meet code. Their opening was delayed by over 3 months due to shenanigans like this. If you want businesses to open and thrive here, why do you make so difficult for them?

We need to continue on the expansion of our industrial park in order to have the capacity for large logistic generators and other potential industries.

(1.) Focus should be on being totally transparent and on hiring the right people for any vacancies. In the past, people appear to have been hired because of their relationship with someone already in place. Not acceptable. Give stronger interviews and tougher requirements. Hire tough and then you manage easy and without a lot of problems.

Plan Ahead. Council needs to be proactive. It is crucial to move the city forward with a blueprint for the next two years and the next ten years. And the community needs to know these plans and be involved in them.
The reactive council we have now deals with issues as they arise, but with their eyes down on the day-to-day happenings of the City they fail to look up to the future - to dream a little and plan a lot.
The next council should schedule a week-end or a week, secluded in town or out-of-town, where they would spend 8 hours each day, planning and discussing the future of the city. It should be a prerequisite that all councilors attend. Then a results-report should be made to the community.

Work with the university committee to help establish a site, fundraise, and build a university

Develop a useful overall municipal STRATEGIC PLAN which is the starting point for all municipal departments, and local organizations. This will give direction and purpose and increase overlap in everybody's priorities (including all organisations listed above). Every municipal group can work essentially in the same direction which yields quicker and more predictable results with a larger buy-in factor.

Please note that many other municipalities have a general plan which results in very little useful direction and also results in the traditional "all things for all people: approach which is no longer financially feasible.

lower taxes

Social Development

- improve low literacy and low graduation rates
- increased financial support for the Cornwall Public library to help with this mandate
- recognize that placing priority in this area will in turn affect the economic development of the city (creating a better qualified workforce)

The conditions of our soccer fields will rely on the ability to "give fields a break" from overuse.
With additional fields we will be able to give fields time to heal themselves making them less dangerous.

Developpe more housing:
Houses, Apartments, and Condos

Parks and green space

Increase Shopping Options

This is important to keeping the community from going to Ottawa, Montreal, the US to shop. We need to keep money in the local economy.

It would be great if we can increase the variety of stores, or attract outlet stores or discount stores like Old Navy. I think Cornwall could sustain a Costco but that option would need to be examined.

We are in a good position to attract people from Quebec (we have lower sales tax) and also from the US.

Continue to work on bring a University to Cornwall.

Cleaning up the city in order to remove and erase the stigma of being an impoverished mill town. Part of this will need to be efforts aimed at dealing with the crime rate; poverty; unemployed and unemployable citizens etc etc. There are way too many social problems for a town this size. Yes - all cities deal with them but an honest look at per capita rates show that Cornwall is dealing with higher levels of these problems. Have you seen some parts of the East End? Would you want to live there? It is a small town. We shouldn't have areas of dereliction.

(Co-ordinate)

Clear buy-in and direction from top city administrators to city managers to work effectively and collectively "together" in order to achieve the desired short term vision identified above.

Seniors. Use the Cornwall Community Hospital Second Street Site as an affordable/free place for seniors to live out their final days. We owe it to the people who made this city what it is/was.

WATER FRONT DEVELOPMENT

more bike lanes and bike paths

Attracting new Family doctors. It's lovely that we have this newly renovated hospital and all this new equipment, but what good is it, if there are no GP's to refer patients. Too many families and seniors in Cornwall and area do not have a primary care physician.

New retail stores, shopping, electronics.....etc

SMALL BUSINESS,

Reduce property taxes for homeowners.

Professional dealings, Transparency, Accountability in order to attract professionals and high end companies.

Develop the waterfront, or at least portions of it.

Staff and the incestual relationships that exist.

Lower property taxes.

Eliminate the red tape created by some to the achievement of some

Education

Attract good paying jobs.

Transit availability on Sundays and later in evenings - this should increase productivity (will encourage more to work with easier transport and bring more individuals to the city (not everyone has a car 24/7).

Bring taxes inline.

The fire department are over paid. They do not require the same wages as larger cities far more dangerous as far higher buildings. Also the cost of living is much less. They should be required to either live in the city or get paid less as they are not contributing to the tax base.

The Police department needs to bring their expenses down as the police board are just figure heads that approve the budget without questioning anything. Why are we paying \$250,000 per year for HR (wages and benefits) on top of the City of Cornwall HR especially with the police hiring record.

Council and the mayor must view the city for what it has always been, and is destined to be in the foreseeable future, a low-income, under-educated city.

I fail to see how council can be satisfied each year to hold the tax rate at 2 or 3 per cent. There is never any talk of layoffs at city hall. The police department seems to be a sacred cow, where costs have skyrocketed in recent years, but the population has not. Same with the fire department. Both departments consume a huge portion of our tax dollars. Those increases must be brought under control.

Increase employment. Bring new enterprises to Cornwall.

more pleasant functional permits department that will welcome applicants and help them thru the permit application process. the staff will help them achieve the applicants goal in a respectful environment. consider staff changes that will enable this process to occur it will in turn not be a barrier for development

Council and senior management need to learn how to a) Get along, b) Pick something and go with it, c) actually move forward with the actual plans that exist without finding new things to focus on. It is surprising that there is a "strategic planning session" about to begin when it seems like there was just a report produced that made many (encouraging and exciting) recommendations.

Obviously, not everyone will like everyone else but grownup people should be able to figure out how to work well with others despite the fact that they may not always agree. This is municipal politics, but the orange, blue and red colours on council are not often difficult to discern.

Similarly, Council and Senior Management also seem to have difficulty with poker faces when it comes to who thinks who is making the right decision and/or who works harder. Regardless of the petulant bloggers and mindless minions, and the damage they try to do, it seems like the worst damage comes from the left not knowing what the right is doing - and/or the left thinking their way is better than that of the right and so on.

I doubt this is exclusive to our community - but it sure seems apparent when you're paying attention. (Rant over.)

Develop the Domtar land...what an eye sore and visable from the bridge.

Reducing taxes and water/sewer rates.

Job creation

Attracting and retaining the younger population. Other than a bowling alley and a movie theatre there is nothing for young people to do. The bar scene in Cornwall is very sad.

They need to start cutting back on time allowed for abandoned buildings. Where possible if the building was a rental and in todays standard would not be able to rebuilt is to force it to be torn down and get proper houses for the property size.

Grow the population. Try to bring in industries with higher paying jobs to keep our young people here. This, along with retirees should infuse some money into the city and grow the population. We should aim for a population increase from 46,000 today to 50,000 by 2020. That`s only 1% per year. From there the we can create an upward momentum. Along with population growth, we should try to get a University. This will retain more of our brighter minds and attract others.

Consideration should be given to amalgamate Glen Walter. Many residence there already work in Cornwall and enjoy its benefits.

Waterfront development

Must reduce property taxes to enable business to be more viable

Youth Retention

Continue to attract businesses to an expanding industrial park complimented with full services and access roads.

Fix the problem at City Hall with all the mistreatment of employees. Get rid of these senior managers so we don't have to keep reading every week in the newspaper about all of these human rights and whistleblower complaints.

Put pressure on the Federal Government to have the Border Checkpoint and bridge Tollbooth located outside the city limits.

Improvements to transportation and infrastructure to take advantage of our geography. and our initiative to create a major Eastern Canadian retail warehousing hub .

Clean up the water front

To reach out to community organizations that are already ready to lend support and hard work to achieve some of the above.

ENFORCEMENT of all existing Bylaws by having just one Bylaw Enforcement Department with enough staff to get the job done. Because there is no enforcement, repeat offences continue without consequences and the complainant has no power to do anything but endure. It puts the complainant in a dangerous situation because eventually the offenders may retaliate. Right now Environmental Dept does not enforce garbage by-laws
Property Standards, boarded up, unsightly properties, has little enforcement if any.
Create new bylaws if needed

Enforce existing bylaws.

hi, As a new resident of the city, I have noticed how bad the city streets are. Almost every road I drive on (main streets, residential) and espically York St were I reside has bad bumps all up an down the road.
I have had my car in for repairs to my suspension several times now and it is part due to the rough roads we have in the city. On Second St in front of Cornwall BBQ, that area has been temporarily fixed for months now. Then we got the openings the city Water Works department open up road and their jobs are never completed in a timely manor. The road closed signs are every where across the city.
Then we have the famous Boundary Rd, were almost every month the CN rail is out there trying to fix the train tracts JUST MAKE A BRIDGE/UNDER PASS. And the new bridge over Hwy 401 also on Boundary RD is nice but the ashphalt job is another story.
I hope this concern is a priority

Operational audit, in at least the three aforementioned services, with the intent to reduce the cost per resident to a rate that is sustainable. Generally known that we have capacity in excess of present needs in several areas, which I speculate is the outcome of building standard population growth estimates into projects. The growth does not materialize and we carry forward budgets that have reduced our reserves. I don't buy into "we are not as bad as some" discussion and our auditor indicated our position was worsening. If we don't reduce that rate per citizen, it only drives the tax payer to an outside municipality where they continue to use Cornwall parks, pools, rinks, stores, etc. with a short drive, the cost of which is a fraction of the lower property taxes.

Deal with the cost of Emergency Services

-Reduce the cost of running the city.....one example-Janitorial Services-sub To outside company, many other costs saving need To be found. Reduce the size of the payroll

Wage freeze for the next round of bargaining with all unions. ZERO tax increase for balance of council's term.

To achieve greatness you must have visionaries, marketers, and developers, all working together. Priority 1 is form this group, with the understanding to move forward. If you employ old rhetoric thinking that has smothered this city for so long, you will be dead. So not only must you create the ideal team, you must be able to recognize the nay Sayers. Once you have created this team, you can move forward..

University/improved post secondary education in the city so children do not have to leave to get a proper education.

Sustainability - with an aging population how will cornwall transition to the future and support and elderly population in terms of housing, care and recreation activities

Residential tax reductions. Taxes are so high for such a small town. Some people cannot afford to maintain and renovate their properties because of paying such high taxes. Seniors living on their small pensions should get a tax break! City Hall really needs to trim the fat, there is too much waste of our tax money. Tax money should go to improve the city for its residents and not only for our city administrators beautiful work premises.

Jobs

I have in the past, made a contact with Mark Boileau, whom I assume is in charge of seeking out more businesses to come to Cornwall. When I made a suggestion his response was, generally, "we are in a recession" and that there was virtually no hope of more businesses coming to Cornwall. When I hear talk like that I think....."ok, if you DON'T buy a lottery ticket you CAN'T win". In other words.....AT LEAST TRY please. (nothing ventured nothing gained). Frankly, I would like to see him try to get 2000 small manufacturers and if he gets 100, EXCELLENT.

I live near Baxtroms grocers and I have seen the old Blockbuster building empty for a very long time. I have looked online to try to find a way to mail a suggestion to the owners of the "Golf Town" franchise to suggest to them that there is a "nice big empty building" for another franchise outlet that they can move into, and that there are a lot of golfers here in town to keep them busy. I live near this building and was "Hoping" they might move in and I could "get a job" there.

So please...stop playing solitaire on the Blackberries that the citizens purchased for you and actually.....TRY.....to get 2000 more manufacturers.

Strategic Priority #2

Council must look to future at what will be here in 5 plus years, and try to achieve those goals. be it park areas or sports facilities or both.

Young people in Cornwall and outside of Cornwall would be attracted to the City if there was more employment opportunity in higher paying professional careers rather than just telemarketing or warehouse type jobs. I believe it is important to focus on trying to bring in higher paying careers, such as in the Government, Environmental, high tech sector etc...

Infrastructure investments

Develop areas where the City is known for its specialness outside of local area. ie: Kingston is Fort Henry, Morrisburg is Upper Canada Village, Cornwall is ...

Waterfront development

Houses given an upgrade

- Alice, Prince Arthur, William, Lennox etc...

family oriented activities.

- keep open pools for kids

- tennis lessons outdoor courts etc

fix our waterfront better example a beach, or make a beach at the end of Tenth St. There are areas that can be fixed up for people to swim.

Taxes

We keep losing stuff. No increase or small increase is nice but eventually we won't have nothing left. Losing club houses (3) and men

Upkeep stuff we have if you don't for sure it own't last.

2 children per family - controlled pregnancies programs to enforce women under 18

Low taxes will attract new industry political climate in Quebec should attract their population and industries.

Promote the College here! Build a nice residential area.
Possible university - excellent idea!

Try to lure different companies or industries to come to the City. No tax for a few years after operations are up and running.
Discuss with Federal and Provincial governments to open different branches in Cornwall - jobs, jobs jobs!

Promote the water front as much as possible for its great opportunities, learn from other water front communities on lesson's learned and not to try to reinvent the wheel.

Opening of the Cornwall Canal would spur development along the Canal banks, with a future plan of being able to lift pleasure craft up to Lake St. Lawrence. This would remove the necessity of the Snell and Eisenhower locks to provide this service to pleasure craft. There may be some incentives in doing this.

Good paying jobs

Support the university-in-Cornwall movement. Let's raise the level of discourse and intellectual activity in town, and make our city a place to stay in, and not just one to be from.

Tourism and special events. The time has come to create a new model to promote tourism and special events. The Nav Centre is already doing a great job of attracting events to Cornwall. This could be enhanced by moving tourism in house and working directly alongside the Nav Centre to attract conferences, sporting events etc... to Cornwall. This new approach could also assist with organizing and promoting new and existing events and attractions. We have great attractions like the museum, jail, OPG visitor centre, art gallery. More attention needs to be paid to spreading the word about what's happening, regardless of memberships. We have the facilities to host major conferences and sporting events, now we have to take full advantage of them. The tourism office in London Ontario is a great model to follow.

All outside agencies applying for monies, through Council, for their agencies must meet all criteria including deadlines. If these criteria(s) are not met then no exceptions should be made therefore eliminating the appearance of favoritism.

Keep the centre of the city alive before paving over the farms

Decrease the usage of social assistance by young people through aggressive education programs that are aimed at reducing teen pregnancy, building hope for a future that is brighter than their parents was.

Expansion of Full services Along Major Arteries - Cornwall is underserved by commercial development and the City should be proactive to attract new investment by extending services, especially on Brookdale North. New commercial development will create new tax assessment and new jobs, while at the same time minimizing the outflow of retail dollars to Ottawa and Montreal. Commercial development on Brookdale North will also help attract new shoppers off the 401.

Review emergency services for efficiencies

Succession Planning (all levels)

More consideration for our local mechanical/trade companies before awarding tenders to other cities just because their prices is the lowest.

Keep it green! It's a beautiful city, but we are quickly losing our trees and green space.

Especially since we are building the low level bridge, we need to change the old domtar site. We have a great opportunity here: what used to be a smelly factory which greeted travellers can now become something else, something new. Growing up, I heard " You're from Cornwall? Doesnt that place smell?" Options are a gold course, university, park setting etc.

We need to focus on training programs that allow our citizens the training required to fill the local positions.

Increase awareness of alternate transportation ie bicycles lanes

Give less money to charities or organizations that request money. Use it instead to fix our roads and parks.

Dedication to enhancing quality of life for all residents by having a balance of recreational activities; open spaces; arts, cultural and entertainment activities; youth and senior programs and increased accessibility for persons with disabilities.

CAPITAL - develop recommendations for a comprehensive funding strategy that addresses the growing infrastructure deficit (to protect and maintain the required level of tangible assets).

Marketing the Cornwall area as the center of a hub between Toronto, Montreal and Ottawa open for communications with ready availability to all raw materials necessary for

More efficient boarder crossing into United States. Need new location for Canadian Customs that will not create traffic congestion. Better working relationship with USA.

No bullying.

Develop the waterfront. We have such a beautiful waterfront and it's not used to it's potential. If we make Cornwall a tourist waterfront destination we can bring in so much more revenue to the city. Develop the Marina and make it a first class destination. Restaurant, Nicer amenities, a chandlery. Waterfront wharfs for citizens to take a walk on. Restaurants along the waterfront to sit and eat along the water. Marine events such as poker runs.

Strengthen the available education within the City. It's already happening with University becoming available here but it would be great to have the available programs grow. This could reduce the out flow of our youth to schools outside of the city and it could help bring students here.

2. Bring in more activities, shopping and venues to attract or retain our youth

Listen to what people/employees have to say and potentially include their positive ideas either within the workforce or the city itself.

As a main road into the City, we need to clean up the buildings on Montreal Road and Water Street. Already the roads are kept clean and the street posts and flowers are a huge improvement. Many businesses have renovated and beautified their store front and they look great! But we need to have standardized criteria for the appearance of the store/building fronts. Now it is a miss mash of colours (brick fronts painted bright blues or paint chipping away and making the building look distressed), stores have their merchandise strewn on the sidewalk. Businesses have closed and have large cardboard posters posted in their windows. It cheapens the professionalism of the other businesses. I have personally gone to another pharmacy because I don't want to have to park and then walk past what appears to be yard sales being held on the sidewalk.

Focus on improving the reputation of City Employees and their positive work efforts in the community.

Development along the 401 corridor: it may not be an accurate description of the City's health, but most people think the City of Brockville is doing "great" because of the visibility of the developments occurring along the 401 there. This can only help Strategic Priority #1.

Incorporate an appropriate level of tax increase every year in order to maintain facilities and not let them age without the necessary repair. A zero increase is in my opinion not feasible without having a serious impact on existing levels of service and the operation of facilities, the conditions of roads, the services provided. Determine what services the City wants to deliver and allocate the appropriate staff and funds to deliver. Review outside agencies and determine which are necessary and which are nice to have.

Review the role of Tourism and wether the City should have direct control over how the funds are spent.

Need to prepare for the eventual infestation of EAB. Need an appropriate budget for many years to come to re-plant.

Continue to improve the water front and its activities and events

2- Paying attention to the overwhelming needs of seniors not being served.

Bring a University to town. It will be the BEST thing ever that can happen to Cornwall.

work with what we have by concentrating and providing information to the unemployed general public about retraining for today's workforce with the realization that we have a huge population of unemployed experienced workers with out grade 12 and formal certification.

Continue to developing courses at SLC to encourage adults to upgrade and enter into programs that can blend experience with certification to make the transition or re-entry into the workforce. Make the programs condensed and therefore reachable for the proud, experience unemployed sector.

Repairs roads in an efficient and quicker manner: avenues and smaller streets need to be repaired too.

Growth: There needs to be corporate encouragement to have new business start up in Cornwall. This needs to be partnered with encouraging businesses to move to Cornwall. There needs to be a way to help enthusiastic people learn how to start a business. How to navigate the city, what does economic development do? how and what needs permits, what can the city do to help someone gain access to knowledge on business taxes, what does the job zone do, how is it connected to the city?. Most businesses start up as a good idea, with a lot of hard work. There are very few small businesses which start of with a business plan. How do you help these people.

growth- need to get people to move to Cornwall and area. When property taxes are the same as that for homes in Kitchener, Toronto, what insentive is there to pick Cornwall out of all the other cities that border the St. Lawrence river.

growth- there needs to be an atmosphere where professionals want to come to work. The youth leave, to get educated and generally do not return, Trained professionals elect to work in other cities. There needs to be a strategy to find out how to attract, the professionals groups to the area to stay. What do they need, what do they want, why does the city not have them.

AFFORDABLE HOUSING

2. Facilitate more options for post secondary education.

Full-scale university may be out of reach, but partnerships between SLC and more Ontario Universities should be explored further.

Encourage MTCU to update/improve/ "fix" apprenticeship requirements in several Trades that currently act as barriers to workers needing places to accumulate their hours. Put pressure on Province for more realistic ratios - will help many to move through apprenticeship process to licences - then well-paid employment.

Becoming more efficient (ability to manage sick time, increase flexibility of operations (ie. "that's not my job" is no longer sustainable) and breaking down "silos" - we need to work together as departments.

2 tear down / upgrade of run down dwellings, especially in the east end, south of Montreal Road

- Renaissance program is not enough incentive for property owners to upgrade their homes as they need to have money to spend it.

- let's buy up the properties, tear them down and rebuild (see Boston, Mass.), then either sell them or become a landlord and rent them out

Attract business investment.

Lower business tax rates and a qualified, educated workforce. Develop training programmes to foster employment in the area.

Focus on keeping our young citizens here, instead of moving away for jobs

Attract good paying jobs to allow our youth to stay in the community.

identify if the current needs are met, if not, what are the gaps

Creating a University.

Cornwall is definitely in the need of a University that will educate our own staff as well as attract new students from other cities. This will enhance the population by being able to offer co-op placements within our industries as well as having these students stay in Cornwall after they finish schooling.

2. Increase tourism

We have a beautiful waterfront and the park is a lovely place for people to take advantage of, but it is also an opportunity to increase tourism and generate revenue. People like to walk. I see them at the Civic Complex in the arena daily, on the bike path on nice days...why not a BOARD WALK along the waterfront from the park to the old cotton mills, with easy access to the Renaissance area. Allow small vendors to set up booths, gift shops, boutiques, food stops. You can walk and watch the beauty of the nature on one side of the boardwalk, while having an opportunity to stop and shop, or eat. It doesn't have to take away the serenity of the park, but it would increase people using the park. I travel a lot and take note of places like Kingston ON set up Fan Fairs on the water front in the open park, and Flea Markets in the parking lot near the water front. We could host flea markets in the Civic Parking Lot which is three times the size of the one they use. We travel to Kingston a lot because of the outdoor cafes, the small boutiques, and the wonderful atmosphere at the waterfront. Cornwall can have that too. I have seen this boardwalk idea work in different parts of the states, ie. Hollywood, Florida, and Myrtle Beach, SC. Sure they have an ocean, but it is all about watching the water, and we have water.

To attract and retain youth by developing more job opportunities in Cornwall for those with post secondary education.

Parks & Recreation:

Recreation Facilities and Amenities are a families first priority when looking at locating to the City of Cornwall.

- Cornwall requires immediate expansion of the football and soccer fields.
- a gym and community meeting room space is required at the Aquatic Centre. There is a shortage of meeting room space between the Complex and Aquatic Centre since the municipal offices moved in.

To promote the growth of employment so that our university graduates will have meaningful jobs locally

Add box stores along Highway
(similar to Brockville and Kingston)

Forgot the notion of a new university. Instead forge a new type of post secondary stream with more articulation agreements between the various levels ie. trade to college; college to university.

Improved social and recreational programs

Make Landowners / homeowners accountable for the shape and condition of their property

Ensure information, when not of the confidential nature, is filtered down to the entire employee base not just upper management.

We must decide what business were in and make it very clear to the residents along with agencies.

With all the cut backs from the upper levels of government and trying to keep the taxes affordable, we should be getting out of the grant business.

We all know that over the next two years the money from the upper levels of government will be drastically reduced to municipalities. I would like to see a report before our 2014 budget that would have information on retirements and action plan to streamline operations in each department.

Then the main areas of focus would be economic (trying to bring jobs to the City).

A diversity of jobs is essential if the City wants to keep it's young and bright adults in the community.

Reduce staff

Accélérer les mesures de bilinguisme et surtout déclarer la ville officiellement bilingue puisque Cornwall en a fait son emblème pendant de nombreuses années en déclarant Cornwall comme étant la ville la plus bilingue.

Heritage Preservation (including Architectural preservation)

Too often I see buildings torn down to make way for new developments. I understand this is a necessary process, but not when it strips the city of an identity. We've already gone too far in my opinion, but I believe it's important to fight to save the things that remain (such as the Port). Colburg is an example of a city that maintained its historical buildings which now make it a tourist destination.

Attract more residents to want to live here. Cornwall has a beautiful waterfront that needs to be developed to attract tourists and new residents.

As part of the above, market the City as the go-to place where new residents and visitors can see a progressive city where citizens:

- . are proud of their beautiful city and look forward to walking and cycling to work - shop and play with minimal need for car travel;
- . have access to arts and cultural opportunities;
- . prefer to shop at locally-owned businesses

Bring in more cultural venues - live theater throughout the year.

Récréologie: Offrir des infrastructures adéquates au développement récréo-touristique. Nous avons une piste cyclable qui a une longueur de plus de 90 km. Offrir certaines infrastructures; fontaine d'eau, toilettes et commerces ambulants pour rendre le réseau plus accessible aux touristes et aux résidents. Développer un projet d'ajout de stand à vélo afin de permettre aux résidents de voyager et de se déplacer d'une façon écologique.

Increasing smoke-free bylaws to ensure that all residents are covered by the law, meaning patios, those working in construction industries, parks, playgrounds, etc.

Retention of the 18-30 year olds going out of the city to study. Look into the feasibility of the University.

Establish a fine-based by-law demanding standards for the upkeep and maintenance of the east-end and other rundown properties around the city, thereby forcing a better standard of living for tenants residing in the properties, but also encouraging an overall beautification process for the city as a whole. Long overdue. Everybody wins.

401 Presence

-Make a determined effort to see positive growth in the 401 corridor. Cornwall is not recognizable from the highway and it would be nice to see Cornwall become a destination.

-Commercial presence is important such as Brockville's expanded shopping district that is visible from the 401. It appears that Brockville has much more to offer than Cornwall when driving by.

I believe Intercity bus transportation to be issue in Cornwall for several reasons:

1. The stops for Megabus, Greyhound, and the Delaney Bus Line commuter are scattered through the city. Greyhound stops at the MacEwens on Highway 138 and Megabus stops at the Irving truck stop. It's understandable that Delaney's commuter stops in various locations in Cornwall for better access. But I believe there should be a central point in the city's North end containing a park and ride and have it serviced by Megabus, Greyhound, Delaney, and Cornwall Transit.
2. As there is adequate service to Kingston, Toronto, and Montreal, there is a lack in service between Cornwall and Ottawa. I commute regularly to Ottawa for work and I am not currently able to obtain a monthly bus pass with Delaney's service as there is a 15 persons waiting list. Bus services between Cornwall and Ottawa along the Highway 138 corridor need to be expanded. I believe council and administration should engage in discussion with either Delaney or other bus companies, such as Eastern Ontario Transit, and Greyhound, to expand services to Ottawa by adding another trip for it's peak run for workers, as well as a few midday, evening, and weekend runs for those who need to attend medical appointments, school, or entertainment in Ottawa. But these companies should be reminded though that they don't need a large coach bus to do these runs as obviously they will never fill up. Many companies do have smaller and more cost effective vehicles that should be able to handle the capacity of expanding this service.

Create an environment that promotes and supports increased access to food and improved food skills:

- Support community food gardens in local parks
- Repurposing of unused land (ie: old gas stations) to be transformed into raised-bed food gardens
- Support the enhancement of a Farmer's Market (provide central location at low or no cost)
- Look into the possibility of a 'Food Hub' to support food programs such as farmer's markets, cooking classes, Green Food Box program, etc

education

so that our youth will stay

they deserve promising futures

they need the ability to provide for their families

many young people leave Cornwall because there is no hope to earn a living here

with no young citizens our economy can not prosper

Growth in the business sector. Market and secure big business to the area. Develop the old Domtar site with a community based area which Cornwall residents can use and enjoy.

Reduce the high level of poverty in our community. City Council should assist the work of the local Social Development Council, SD&G Social Justice Committee, other local social service agencies, and support the efforts of the Cornwall and Area Housing Corporation to build more affordable housing. We must lobby the provincial and federal levels of government to implement programs that will eliminate poverty.

According to your Data Book--2007 the breakdown of population by Mother Tongue is --Eng 65.4 ,Fr26.9 .While ability in French is indeed an asset ,--vision and expertise shouldcarry more weight in the hiring process

2. Roads and Infrastructure

I think extensive free advertising should be available to advertise all free or non-profit events in our community. Awareness = Success. Possibly a website or web page off of the Cornwall site, where we could have a community calendar with upcoming events. Residents could submit their events to the webmaster for posting for example. It would attract people to the Cornwall site serving a dual purpose.

On top of advertising these events, we need to make it easier for them to happen. With our club houses gone and older arenas condemned, everyone is pushed towards the Benson Center. Don't misunderstand me – it's beautiful. The problem is that you have to pay the price – a price that start up non-profit leagues or groups cannot afford. For example, a theater group for children that runs free of charge needs a place to rehearse. The "profits" from their plays pay for the props and costumes. Everyone from the directors to the child actors are volunteers. This programs keeps kids out of trouble at no cost to their parents but it cannot afford the Benson center's rates. A similar example, Roller Derby is making a strong comeback. It is in discussion for the 2020 Olympics. We have a local team that has been trying to support a league but venue is a huge issue. Each skater pays \$40/month skate but that doesn't even come close to paying the Benson Center fees so the league is forced out to Long Sault. If their numbers were better they may be able to pay for the space but they cannot increase their numbers with new members being forced to drive to Long Sault Arena. It's a vicious cycle.

Cost effective alternatives for housing events and organisations that are beneficial to our less fortunate residents is vital to the growth of such programs and organisations.

Finding a way to keep young people engaged and out of trouble (drugs, smuggling, etc.)

Working with the Mohawk councils where possible to bridge that relationship and help both sides of the River prosper.

WATERFRONT. UTILIZE IT TO DEFINE THE CITY GO FORWARD IN THOSE PLANS TO ALLOW THE WATERFRONT TO HELP DEFINE THE BEST OF THE CITY

DON'T BUILD BUSINESS' ON PRIME WATERFRONT LAND DO HOMES CONDO'S WALKING PATHS

a better mayor that doesn't pull strings to obtain employment for there children

Parking! As an ex-business owner on Pitt Street, I can't even count the times that someone said "oh I never go anywhere near Pitt Street because of the parking". Why go to Pitt Street when you can park free at any other shopping malls in the city? And, even if they do want to park, we have antiquated meters that only accept change...when most people never have money on them. These have to be replaced with meters that accept credit/debit cards. If the cost is exhorbiant to have 2 meters per block so people can print them and put them on their dashboard, then consider eliminating all meters.

Now that the low level bridge is a reality,we will need to work in partnership with the owners of the former Domtar site toward the development this site and others along the Brookdale corridor.

Get rid of the "Old Boys Club" reign. Move forward by keeping a tight control on hiring principles and monies (salaries and spending). Get rid of the old control group. Not good as a n image or for accountability.

Health Care. The old General Hospital belongs to the community. It was built by earlier citizen's of Cornwall who dug deep into their own pockets and gave generously. If that gift is tossed away as "that was then - this is now" how will today's donors perceive their contributions as being valued in the future?

Senior's residences need to be supported. Too many of our seniors are being parked in front of a window or TV and neglected except for bare necessities.

I was shocked to discover the clinic at the McConnell Medical Centre, frequently posts a sign saying "Closed". What they mean is "FULL" —they cannot take more patients that day. It happens frequently because the sign is commercially lettered on a signboard. We NEED more doctors.

Work with education and industry leaders to carve a niche for Cornwall's new university. Universities should offer diverse programs, but they should also specialize in one or two subjects. Do some research and discover what subjects are in demand, but underrepresented in Canadian universities and develop the university to cater to those subjects

Develop a annual BUDGETING exercise which is logical, tough but fair by:
applying decision criteria derived from our municipal strategic priorities.
Not trying to be all things to all people (which results in municipal tax burden)
When municipal priorities and clear and predictable, they are useful and fair to all!
The target is to achieve fair municipal taxation in comparison with neighboring townships...
which in turn will bring back a more balanced offering of new housing in the city itself
(instead of most upper-mid to higher end homes going to the townships). This will also increase our taxation base.

help businesses open here not make it harder

Environmental Developments

- improve/increase green spaces throughout the city
- increase prominence/support of biking
- increase transit use

With lighted fields scheduling conflicts will be eliminated and will attract more interest to late games. Referees and linesmen will be easier to assign and recruit. Currently we need to use of out of town fields. This will be reduced creating more income for the city.

More little attractions like Upper Canada Village and Long Sault Parkway.

Youth--activities, education, retention

Lowering taxes or avoiding tax increases to attract businesses, and also retirees

Continue to develop St. Lawrence College. The facility expansion is a great addition to the community and the programs that are geared to the jobs in the city are going to pay off.

Develop the waterfront! We must be the only town that has such a waterfront space that it not used with the exception of certain events. Take a look at Brockville; the Lachine Canal in Montreal. This will attract visitors; new businesses and will show that Cornwall is open for business.

(Consult)

Take the discussion to the streets. Neighborhood "walkabouts" by elected officials (throughout the term of their office) in various parts of the city will help identify specific resident concerns.

Jobs. I applaud that the city is getting a lot of distribution centres and call centres, but these jobs are not attractive to educated people. We need to be attracting businesses where educated people can find jobs. Our young people will be more likely to stay in town and contribute to our economy if there are jobs for them here that will help them pay back all their student loans and actually make a living.

WATER FRONT DEVELOPMENT

household compost collection

Cleaning up neglected and abandoned properties in the city. Property owners should be held accountable for the appearance of the property whether it is rented out, abandoned or not. There should be no tax breaks because its abandoned. It's an eyesore to the people who live next to it and its potentially dangerous to children and such. Same for unkempt properties. An eyesore for the neighbours and brings down the moral of the neighbourhood. Pride in ones home leads to pride in ones self which results in better decision making (ie. less crime)

New businesses.....corporate

KEEPING THE TAXES IN CHECK OR LOWERING TO ATTRACT MORE BUSINESS WHICH WILL HELP EMPLOYMENT IN THE AREA, ALSO ADD NEW PROGRAMS AT THE COLLEGE IN LINE WITH ENTREPRENEUR COURSES

Stop giving away money from the city budget to local special interest groups. These groups can do their own fundraising. The taxpayers should have a say in where their tax money goes.

Actively lobby for new industry here. Capitalize on our location, reasonable cost of living, moderate weather, bilingual workforce.

Get the Border crossing stabilized and operational

Resolve the Customs issue

Deal with the bridge issue. Sure it is a federal responsibility. But given that Cornwall Island is Canadian soil, it makes no sense that people from Cornwall Island should be treated as people from another country. They pump millions into the Cornwall economy, and we cannot allow the federal government to impose barriers because they can't find solutions to the smuggling crisis. That is a federal responsibility, so don't make us pay for their inability or refusal to deal with this crisis.

Decrease taxes for small business

Keep costs under control and live within our means. Our budget is for 60,000 population but without any true net growth population is only 45,000.

As per above, sticking to something and going with it. Currently, the EDA project is being touted as the new plan for the city - and it seems fantastic. It also seems like it will cost several million dollars a year for a decade or so. This is probably do-able as long as people can agree on it and move forward with plans for making it happen. Too often, it seems, that one council starts something that then gets put aside by the incoming council - and a 10 year project will see at least 3 councils... Senior Management could be the commonality amongst all councils - although some will obviously not make it through all 10 years - but they need to be on board as well.

Develop the water front more, a beach

Arts in the park is good but u need to put up some younger bands to entice young people

Spearhead effort to reduce police and firefighters costs by reducing staffing requirements.

Make it easier for businesses to start up in Cornwall

City of Cornwall has done a great job over the years of disassociating itself from the old image of Cornwall that we are a town that smells because of the paper mill, the smuggling, the Public Inquiry. The City needs to continue to rebrand Cornwall as a great place to live and raise a family.

More policing in east end and more bylaw officers to enforce noise issue and clean up of yards.

Continue expanding the "tourist" market to show off our city. Events like Ribfest, Balloon Festival, etc. are a great start. We should look at other ways to attract visitors. Successful attractions will keep people coming back and they will get to know our city. This may entice some to want to move here.

Property improvements- city should encourage improvements to properties (residential) , especially in the downtown core, East end and waterfront areas. The state of some of these streets/communities is deplorable. Absentee landlords and negligent owners (shopping carts strewn about, old couches on porches etc etc).

Scale back funding to police and firefighters to something that is reasonable/proportional to the population

University

Promote Cornwall's bilingual character to attract more telemarketers, and improve our telecommunication capabilities..

Lower property taxes

Develop the waterfront, including the old canal, for recreational uses for the enjoyment of citizens and as and attractions to visitors to our city.

Promotion of Cornwall's intrinsic natural bilingualism as a marketing asset.

build a boardwalk like the one in Brockville that will tie several parks and wilderness areas together along the water front

To research other community success stories along these lines.

At present there is no central phone #, no online complaint forms, no follow up and no way for the complainant to know if the problems is being looked after.

Put in place a complaint system where the complainant doesn't have to be bounced around departments without resolution. eg. garbage complaints go to different departments depending on the location of the garbage: environmental dept. for curb infractions and property standards for garbage on porches.

Respect the taxpayers who abide by the bylaws and respond to their complaints instead of protecting the offenders by finding all kinds of reasons for not charging them.

Get rid of non productive city employees.

It has been on AMO's agenda for years, central bargaining is not fair, sustainable or logical for unionized employee's being paid provincial compensation tables that are the same for living in Cornwall (less fair if they live out of Cornwall) as they are for Yonge Street, TO, etc Coupled with an unbelievable predictable arbitration settlement "right down the middle of the two parties demands", it is way out of control. The buck has to stop somewhere and, while not politically smart, how do you arrest the process. Maybe taxpayer referendums would move the accountability to the taxpayer who can say no!

-Get a quote from the OPP for Police Services

vision to decrease the number of councillors to 8 from 10.

Determine your boundaries. Geographical, fundamentally and economical. Identify your goals and objectives, assign tasks, deadlines etc, thus creating an overall business plan, and start to give structure to the many ideas on the table. A benchmarking team set out to analyze other local hotspots. I can elaborate more, but you have the idea.

Greater employment opportunities for our youth in a variety of fields, not just manual labour and telemarketing related. There are very few employment opportunities for anyone in Cornwall, let alone children with a degree. It is very difficult for highly educated, motivated individuals to find things that will not only make them want to, but allow them to, stay in Cornwall.

Retention - of educated professionals and commercial opportunities outside of logistics.

Our city needs cleaning up with new bylaws to keep it that way. Bylaws need to be enforced. Bylaws regarding the cleanliness of properties. Get rid of having earth, sand, rock products for sale in the middle of the city and next to a grocery store. I have never seen anything like this anywhere. Clean up all of the abandoned properties. All Commercial properties should be held responsible for the cleanliness of the areas surrounding their properties (including cleaning up those millions of cigarette butts. Outside restaurant patios where smoking is permitted should only be in an area that is a certain distance from the establishment and non smoking patrons should not be forced to walk through the smoking area to get into the restaurant or other Commercial areas. All of these should only be allowed in the countryside or Industrial areas. Clean up all the abandoned vehicles on properties and not allow private properties to store damaged vehicles all over or other eyesores. Nor allow residential areas to be spoiled by certain Commercial ventures. Make our city beautiful. Right now it is too much of a mess in many areas.

Jobs

I went to a couple of job fairs in Cornwall. The first was not long after Domtar closed, (I worked at Domtar), the Job fair was at the Civic Complex. I remember hearing that there was a possible 5,000 people looking to fill approximately 300 jobs at SCM. I met one of the city councillors who said to me, "GREAT turnout eh"?

Please, When there are 5,000 people looking for jobs, how can that be a great turnout. In a city where that many people NEED jobs? (there's something wrong).

I also went to the Target warehouse job fair. Again...on the news they said approximately 3,000 showed up to fill 200 jobs. That number was only the people they saw while they were there. I'm sure at least another 1,000 showed up later.

Strategic Priority #3

Council must run like a machine, and move forward all at the same speed. Keep the bickering and pettiness away from Council.

To also make it more attractive for young people to either stay in Cornwall or come to Cornwall. I believe opportunities in higher education is important. University programs or other educational opportunities would generate a lot of interest. And if there were careers waiting for these graduates upon completion to transition into, it would make it more desirable for them to stay home and live.

Environmental stewardship

Waterfront bike paths and vista

Nursing Homes

More access for boats

- Marina with better access
- public docking, tourist access

As mentioned try to get a university where people can come from all over, or a casino.

Stop saving money on building something only to pay much more later to fix it or expand because it was not done right the first time. Cutting original cost does not pay.

(More) Housing affordable but within standards - minimum wage.

Waterfront - mini putt, vending weekends, Civic Complex - more concerts and bigger names.

Dog Park!

There are no free dog parks that are funded in Cornwall!

Keep all the parks in good order, clean and well groomed. It will attract older people of all ages. Sports are not for everyone, parks are.

Environment becoming a more green community

On their environment file, support the transition from waste to recycling. As a city we affirmed our regard for the environment. Let's make our actions reflect our pledges.

Communication and connecting with the public. Much has been done in this area but more can be still be done. E services like online payments for permits and licenses, registration for recreation programs and the like are now quite common but they require an up front investment of money and time for training. The city could also establish new practices and standards for handling enquiries and complaints with a view to being more proactive in identifying problems and trends. Consultation and community engagement should be an ongoing practice and there are many technological advances that make this easier to achieve than ever before. Lastly, more focus should be placed on internal communications to ensure all employees know what is going on and feel that they are part of the team. This would create better morale and ensure employees are knowledgeable of what's going in the event they need to deal with the public.

Provide good programs and activities for ALL age groups

Seek ways to stretch the budget. Current practice does not allow for smart buying strategies. Seek partnerships with other communities or even departments within the City in order to garner price reductions with volume purchasing. EMS currently requires 3-4 new vehicles every year and the pricing for those units is based on that low number, can we partner wqith Leeds and Grenville, Prescott-Russell etc so that all three services reap a lower cost per unit ordered?? Just because we have always done it one way does not mean that one way is the only way.

Waterfront Development - Not withstanding a vocal public minority, Cornwall needs to facilitate more residential development along the waterfront - including higher density condominiums. Ideally, the closer to the downtown core, the better - this will ensure support for existing downtown merchants and restaurants. Waterfront residential development will attract out of town residents, bringing new assessment into the city. More people along the waterfront will ensure better utilization of Lamoureux Park, and more people in the park will discourage the geese. Perhaps placing a development moratorium on Lamoureux Park and Legion Park will placate those who want the waterfront to be green, and therefore allow development on the immediate edges of the protected zone. This could include the expansion of the Complex to include a new City Hall, uniting most City services in one building.

University campus.

Training & Development (to help promote within)

Make it easily accessible. Efficient transit system to easily access places of interest and work. Easy accessibility and service for the standard size wheelchair and person who is disabled.

Attract people from highway 401. Cornwall is a footnote to travellers because the 401 bypasses our beautiful city. We need to sell it along the corridor, show people what we offer, make them want to take the turn off, or at least spark their interest.

We need to have more "free" events for the locals who may not have the funds to leave town for activities with children.

Provide sound leadership that makes people proud to call Cornwall home.

Strong leadership that supports all employees to value and practice excellence in customer service and to offer and deliver exceptional programs, services and facilities. Strong leadership that values and recognizes the strength and dedication of its employees.

RESERVES - establish the appropriate levels of reserves to maintain sufficient working funds, while taking into consideration the impact on ratepayers.

Enticing businesses who manufacture the hardware for all communications devices to locate in Cornwall

More flexible work hours for City employees. Job sharing opportunities.

It's great that we offer the Renaissance program to clean up the south/east part of town already. I think that offering other intensives to develop some of the vacant land around could pay off in the long term

3. Improve the water front with some of the same as indicated in #2

Be fair and consistent.

Increased efforts to "grow" our community.

Streetscape & Recreation Master Plans. They are both well thought out. Keep applying the Recreation & Ped Master Plan and apply the Streetscape project...especially drawing people in from the new low level bridge.

Maintain the staffing levels in order to get the work done and not burn out the existing employees. Review all areas and identify staffing level gaps. There are departments who work very hard just to accomplish what is expected and can never take the time to complete the proper planning exercises because there is too much to do just to meet the needs.

Develop a strategy for our seniors. This sector of the population will continue to grow

3- Focus on education within the Corporation and the Population

More professional jobs available in the area so that it attracts and retains foreign trained professionals.

Develop a safe beach area within our city's boundaries - develop our waterfront area for the enjoyment of all and NOT for condos.

Public image- The city needs to work in its public image. It is seen by many outsiders, as a place of low education, and all the socio-economic factors attributed to this, smelly, not particularly attractive, with nothing to do for the 18- 30 year old age group.

The water front is making great strides, and encouraging people to come to the city with something to experience is greatly needed. Many of the sports groups are being great ambassadors for the city. The base needs to be broadened, the city needs to encourage, not directly pay for other events, balloon fest is a great idea, others need to be encouraged. The city needs to realize it is competing against, Ottawa and Montreal.

JOBS NOT IN THE POVERTY RANGE

3. Revive downtown.

Some improvements being noticed over last several months. Offer "carrots"/ incentives to potential developers who could make use of vacant spaces -- and benefit from more activity overall.

Protecting the environment.

3 positive, transparent team work environment - no more need for whistle blowers or lawsuits

- due to problems at the upper level of management, the city has gotten itself into a lot of hot water of late

- let's follow the rules, not the old boys club

- let's be more transparent to the residents - we're supposed to be here to serve them

Central shopping/attraction area

Get more use of our waterfront, especially once the Seaway bridge is down

Reduce the property tax burden by getting the police and fire budgets under control.

research what other similar communities are doing or have done

3. Develop a reputation for doing something extraordinary to make people inquire about Cornwall.

We have a Lift Off Event that has really bloomed and is becoming a marker for Cornwall in this part of the Country. Why not use this event to create the biggest.....???? What do I mean? Down East, you have a place that has the Biggest Lobster ever caught and they have a huge monument of a lobster that people come to see. There is another small place that claims the biggest Crab. Then there is a place that cooked the biggest pancake ever made.... Another who did the biggest submarine sandwich ever made. What can Cornwall be remembered for? Maybe a suggestion can be put forward to the public. For example; we used to have the best Coney Fry ever made at A & W, and when I lived in different parts of Canada, I would talk about this Coney Fry...people were curious and wanted to taste it. I tried to replicate it but not successfully because the recipe was unique.. it is not the same recipe they are using presently. But that is one example. In Mont Tremblant, they took the idea of the Poutine and developed a shop on the mountain of Tremblant that specialized in all kinds of Poutines from Taco Poutine...to you name it. People line up there. We need to do something unique, fun and will make people talk about Cornwall. It is just an idea to use the Lift Off event as a time and place to do it. Or; we could keep it as a separate event???

To restore the trust of city residents their local government and raise the morale of city employees by resolving ongoing municipal government issues.

Economic Development:

Continue to attract new business and industry.

- big box stores are required in Cornwall. Stores for ladies are limited in Cornwall and force us to shop in Ottawa and Montreal.

To follow policy and procedure to prevent further human resource debacles

Have more sports tournaments including soccer

(add outdoor fields to Benson Centre)

Cornwall and SD & G should consider using more joint resources ie. policing ; economic development ; tourism ... if there is a cost saving.

infrastructure

Focus on bringing more shopping down towards the Cotton Mill area

Insist on more integrity and honesty of all Corporation Employees no matter who they are, hold people accountable for their actions. Do it equal accross the board.

I would like to see more effort on the city's part to try and force a faster clean up of the Domtar property.

Another focus would be to work on changing the City's image - after Project Truth, the cigarette smuggling, the incidents at City Hall with the previous CAO, the HR Manager, the Clerk, the Glen-Stor-Dun Lodge, the Whistleblowers incidents, not good for our image.

Council must regain the respect and trust of the citizens and its employees.

increase spending on infrastructure

Travailler sur l'ouverture vers le future au lieu de se féliciter des accomplissements. La croissance de la ville doit se mesurer par son attrait pour les familles à venir s'installer et les entreprises à offrir des salaires mieux que le salaire minimum au lieu de s'enorgueillir des taxes récoltées.

Focusing on local businesses and buying local

A buy local campaign has done well in cities like Peterborough

They must make it easier for small businesses to start up. The bylaw regulations are very restricting when it comes to opening a new small business.

Absolutely resist all and any pressure to move Cornwall's commercial focus to the 401 corridor! This is an old outdated model that will destroy the civic centre and we will lose the Heart of the City that has the potential to be a vibrant, liveable community.

Bring in more festivals with top headliners - not only Canadian musicians

Économique: Développer des projets économiques qui permettent d'amener des travailleurs dans des secteurs plus diversifiés. Actuellement, nous avons beaucoup développer le secteur des espaces d'entrepôt, le secteur hospitalier. Il faudrait avoir plus d'industrie avec les nouvelles technologies de pointe et attirer des entreprises qui sont plus à l'image des jeunes d'aujourd'hui.

Providing increase access to care for children of parents returning to work

Make better use of the waterfront. Study potential improvements to the harbour front where the cotton mill was. Study an improvement of the area where the old canal was before.

Protect Lamoreux park from development forever - it's easy to forget in the incessant pursuit of capital gain that it's one of the only beautiful things we have left in the city. Keep the Air force club as well - do not develop on that property.

Waterfront Development - Usage

-Cornwall has a beautiful waterfront, however it is not maximized for the residents. Continued development on the east side of Lamoureux Park is welcomed. It is revitalizing the area of the cotton mills/weave shed. It would be nice to see it continued.

-The west side is rather dumpy with the old creaky bridge, Domtar decommissioning being half completed... It would be nice to see a strong campaign to recognize the new bridge, tearing down of the old bridge, revitalization of Brookdale Ave.

-Development of the Brookdale Avenue/Domtar site would be extremely beneficial to the image of Cornwall as it is the first area people see when entering from the US.

-Leave Lam. Park as a large green space with more recreational/entertainment opportunities (biking, jogging, walking, festivals, movies, bands....) Make it a gathering spot.

Get rid of the woodhouse museum as it is an eyesore and very costly - as well as not open very often.

Development of the park into a go to area would be beneficial for young families.

Get rid of the e-bikes in the park.

Modernizing and revitalizing the downtown core:

In the past several years there has been much talk and very little movement with the revitalization of Downtown Cornwall.

The city needs to be more proactive in modernizing the downtown core so that it can attract more business such as more stores, offices, bars, and restaurants. The downtown as it is now is very dull and unattractive compared other small communities. City officials and Team Cornwall members should venture out to small communities like Carleton Place, Brockville, Ottawa's Westboro community, and Arnprior. They should learn by their example to make Downtown Cornwall a place for people to shop, explore, a place for people to flock to on a Friday and Saturday night.

Address the Social Determinants of Health

-policies, programs and services should be rooted in equity (ie: continue to support the Affordable Access Policy for Recreation Services - great example of current city practice that embraces equity)

-continue community engagement sessions (partner with local agencies and groups to enhance the representation of various population groups)

protect our beautiful waterfront
we are no longer known for the "smell" of industries in Cornwall
we are now BEAUTIFUL Cornwall!
we need to promote healthy lifestyles
jogging, walking, biking on recreational path
gardening
fresh, healthy local produce
recycling, composting
there really should be no waste, no littering
everyone should take pride in our beautiful community

Secure a Casino! That would be a great anchor for the Domtar site.

Ensure that the healthcare needs of our local residents for primary care, hospital care, home care, long-term care, mental health care are met and that our seniors live in dignity

We need to encourage industry to consider Cornwall a desirable place to locate .Do you offer tax incentives for a stated length of time ?How quickly are questions and requests answered-----
essential services provided ?

3. Downtown Revitalization

Job creation has undoubtedly been on the priority list for a very long time and it shows. I think we need to continue that effort as well as support back to work type programs for those who have accustom to not working.
As a land lord, I have seen my tenant of the last 8 years, take advantage of a system set in place to be a temporary help to those in need. I am not alone. My own adopted sister is not in receipt of these type of benefits with no real drive to change her situation. I think growing up exposed to people who manipulate the system has given her the false thought that it is acceptable. We need to make these people accountable. Even a part time job would at lease instill some pride. I understand that this is a provincial issue but I fell the moral of our community is greatly affected.

Bringing in new, and diverse work opportunities.
Enhancing the food and music scene (build on the festivals being held by the River!)

PUT BOUNDARIES IN PLACE. LEAD! HAVE BUSINESS'S FINISH UP THEIR STOREFRONT AND LOTS EX PITT AND 2ND MAKE HIM BUILD OR RESELL IT IT LOOKS LIKE A GARAGE SALE NOW
UTILIZE YOUR COUNCIL TO THINK' WHAT'S BEST FOR THIS COMMUNITY.. FIX MONTREAL ROAD

more jobs at a higher rate of pay

ONE WAY STREETS!!! The City of Cornwall has more one way streets than cities 4 times its size. There are only 5 or 6 one ways in the entire city - we have that in a 5 block radius!!!

There is a need to continue in improving the infrastructure for the arts community.It is an area of minimum funding but it would be very important to be a lead with the Arts Advisory Committee in pushing for future development.

Put a cap on the years that can be served by councillors and the mayor. This should be in place for both consecutive years served as well as total years, consecutive or not. Get new blood in there!

Education. A city is only as smart as it's citizens. Grade 12 for everyone would lessen unemployment, child abuse, broken homes, and so many social ills.

A University is an excellent goal. It would bring students from across the country who would add a new dynamic to the population. Hint: we don't need slumlords for students. Get the derelict vacant properties cleared out. NavCan will make a great residence for a University. But it will need constant bus service (plan ahead). The Cornwall Library should plan ahead towards accommodating university students with books, e-books, computers, etc. Good train and bus service is needed for university students. Students look to restaurants, coffee shops - the East End and Downtown areas are better than they were but need more upgrading. It isn't good enough to bring in a University scheme the City needs to plan MORE - and plan AHEAD.

Help Cornwallites see past their old ideas that Cornwall is just a blue collar town where education is not important. The mills and other heavy industry is gone and it is not coming back; it is time for Cornwall to reinvent itself. Cornwall is a lovely city and it is a shame that young people have to move away if they wish to get an education and move ahead in life. Help Cornwallites young and old see that an education is the way to a prosperous future, both for themselves and for their city.

Attacking local ILLITERACY which a root cause of many socio-economic issues which plague our community. Develop a strong game plan to fight illiteracy at all levels. Illiteracy directly affects employability and motivation which have numerous far-reaching effects in our community.

hold more event in lamoureux parc

Economic Development

- continue to attract higher wage jobs to the city
- support for small business owners (free parking in downtown lots)
- marketing of Cornwall in other areas

We need 2-3 FULL SIZE fields (with lights if possible) in a single location. Doing so will entice more people to the game creating more field rentals for the future, but more importantly will allow large organized youth, blazers, senior league tournaments to be organized. This will bring money to the city business' and hotels while giving out of town people a chance see the new Cornwall.

More play areas for kids.

Employment--encouragement for small businesses, recruitment, opportunities.

Community engagement

We need to find a way to motivate young persons to get involved in municipal politics. As councillors retire, we need vibrant, active members of the community to get involved to ensure the growth and prosperity of the city.

Continue to develop the Waterfront and Recreation. We have an amazing waterfront that has alot of potential to be developed.

Openess and ease of trade. It is widely believe that if you are not 'born and bred' in Cornwall you will not get far here. Forget applying for a city position. "Outsiders' are frequently reminded in one way or another that they are not from here. The vast and growing population of residents not from Cornwall share this thought amongst themselves. We agree that even if you possess superior qualifications and experience you will be looked over in favour of a less qualified person born here. Make opening a business easier. Yes - there is always a lot of red tape but the level of service received from the city and the difficulty in dealing with city employees makes this very very difficult.

(Create)

A welcoming and visually appealing image of inner city and entrance avenues coming into Cornwall.

Education. On the same note, building a University or making our College much more attractive (programs, renovations, re-location, more affordable) would go a long way to reach these goals as well.

WATER FRONT DEVELOPMENT

Careful consideration of products used

Lower property taxes. Young families are making less money than their parents did (approx. 12% less) homeownership is becoming harder and harder to obtain as they struggle to balance the cost of living with their wages, which leaves little to no money leftover for savings for a down payment. When figuring out a mortgage payment and affordability, property taxes shouldn't be a deterrent/discouragement.

Hospital that will have a better selection of caring and doctors.....nice new facility but for what, offices?

ENGAGE OUR YOUTH IN THE POLITICAL ARENA AND ENCOURAGE YOUNG IDEAS, BECOME CONECTED WITH MANY COUNTRIES TO PROMOTE OUR CITY

Clean up abandoned and derelict buildings. The east end alone has so many unsightly buildings.

Invest in early childhood education programs and stop funding specialty groups (who never seem to meet their application deadlines). Literacy and developmental disabilities are underfunded and lack a strategic plan for Cornwall.

Develop the waterfront with retail space

We have become a warehousing centre for some of Canada's largest retailers. And that has many spinoff benefits. The trucking industry and all associated businesses are doing well because of that. Given our geographic location, close to the 401, in Ontario but just outside Quebec, and the U.S., and inexpensive and serviced industrial land, gives us assets that few communities can compete with.

continue to revitalize centretown with continued partnerships.

Transparency is probably the biggest stumbling block when I talk to various people. Sometimes, members of the community are just ill-informed because of their apathy or ignorance - but often times it seems like the information has simply not been provided to people in a way that is accessible and effective. Open Houses seem like a good way to ask the opinions of people but frankly, they seem to attract the people "on the fringe" and/or those looking for something to do on a Wednesday afternoon. And then when the beach/roller coaster/model car race track they think is the most important thing doesn't happen, there's a conspiracy and/or they aren't part of the "elite crowd" that always gets what they want.

The city's website is not a bad one - although it is massive in the information it tries to share and not all of it is easy to get to. Mini sites and/or blogs with "Facts you need to know about..." would be fantastic. People would always have relevant information about the projects they are interested in.

Downtown news? There's a blog for that.

What's happening in the parks? The Rec Advisory minutes can be posted to that relevant mini site.

(I think you get where I'm going with this. Obviously, this is more work for someone but at the same time, then people actually know the things they want to know.)

To that end, a comprehensive list of what the city does and does not do. Recently, someone told me they were ASTOUNDED that a portion of the tax dollars for downtown buildings went to the DBIA. How do they find out more about that? (Now, I know the DBIA doesn't necessarily have to do with the city - but the taxes come from the city and so perhaps the DBIA information could be more available...)

Develop St. Lawrence more, expand, add a university so young people will come from all over

Develop a people friendly waterfront. Reorient the community towards the waterfront.

Develop recreation options

If we are going to attract Montreal and Ottawa people to move here and commute we need to bring Cornwall up a notch. Too many young people walking around in pyjamas during the day, making the city look like a welfare society.

Get a park in east end. maybe where the old courtault building at the end of walton or easton and St Felix.

Develop water front so that more people use it (ex: boardwalk). This is one of the great assets this city has and we should squeeze all of the benefits from it.

More festivals , encourage street musicians, etc. just try to add some life to the city

Scale back on City of Cornwall employees - cut redundant positions

Arts and Culture

Advertise our advantageous geographical location with proximity to Quebec, Maritime and US markets.

Improve employment opportunities

Work to build the public's trust and confidence in the Council and Senior Management of our city. Much damage has been done and this need s to be addressed and corrected.

Promote Cornwall's geographical location as the entry to Canadian trade with Quebec/Maritimes.

Planting trees to Improve the city's air quality in order to give its citizens a better quality of life

To take on one community strategy - whether transportation, food, sharing of resources and fully support it

Collect all possible revenues

1) charge fines for by-law infractions, at the moment there is no enforcement at all in some departments. Property Standards had over 2100 complaints in one year, do the math.

2) prohibit scavenging of garbage which takes away recycling revenues from the city at the recycling plant. It is reported that one scavenger can make up to \$200./week in metal, etc. recycling

Establish priorities that are achievable during your mandate and don't let politics get on the way.

Privatization, or third party providers, of municipal services. Why does a city of 47,000 need the number of well paid employees with pensions that committ our children to their life of paying high taxes?☹

If the private sector can provide a service, with operational and political guidelines, why should we be locked in this model that is driving cities, provinces/states and countries to bankruptcy and sequestration. When you see the light of the locomotive coming down the tracks, how long do we stay on that track?

Continue to build infrastructure to meet the needs of the population

Increased use of contract personnel to decrease cost to taxpayers.

Identify trouble spots and areas, IE: the bridge in connection with native land etc. How will this play out against Cornwall, and can we do anything about it. City Councillors MUST make this city OPEN to new business with tax incentives, labour forces, and proper infrastructure. A new approach must be taken as obviously the old one is not working. If you want change, then we MUST change..

Better social programming to clean up the city. Crisis, addictions and housing workers to assist the disenfranchised that are starting to out number those that are not, in the city. A shelter (which most cities have automatically to assist those in need in their community, which usually encompasses the three areas needed above).

Opportunities for community engagement. Already have wonderful events such as lift off but would be great to have further events to engage youth in their community and to increase tourism.

Allow only certain well reviewed companies come in and develop our waterfront into a beautiful tourist area. Good revenue for everyone. Pleasure for local residents.

Jobs

I suggested to Mark Boileau that he spent 30 minutes one night to watch a show on the Discovery Channel called, "how it's made". I remember seeing a show where a manufacturer was shown making colored pencils. YES, colored pencils....simple as that. I also remember thinking.....I could do that. I wouldn't need special training and it's a job that's easy enough for a 50 something year old to do. (as we all age, things we do hurt more and i'm no exception). After 27 years at Domtar making VERY good wages and doing some VERY nasty jobs, it would be nice to find a decent pay check and NOT have to hurt my back doing it like a few of my ex Domtar friends have done at places like SCM.

Strategic Priority #4

Senior management must look at their job pool and recognize leaders when they are there and not ignore them until they either become placid or move on.

For many people who are raising children and families, recreation is very important. I believe it is important to create more recreational opportunities and maybe make them affordable for those who do not have a lot of money. I think Council and senior management should focus their attention on trying to rebuild recreation in the area by investing in infrastructure such as club houses and pools etc... that are being removed and not being replaced. This will keep children active and healthy while keeping them out of trouble.

Social development
inclusive community

Continue to promote the business development in our industrial parks

Better paying jobs

Advertising
More waterfront stores

fix up the downtown, bring back the stores, shopping centres in our downtown area. Don't get rid of our older buildings. Fix them up for nostalgia.

Drug testing for both parents under 18

Drugs - Too much drug trade in Cornwall. City east end, prime example.

Promote elderly

- Majority population in Cornwall is elderly. More programs throughout the City should be established
- Exercise programs
- Activities
- Information sessions
- Day Away Excellent!
- Lodge
- What about elderly living at home?

Amalgamate with at least Glen Walter and possibly St. Andrews and Long Sault

Engaging and focusing on our youths needs and concerns

Make our parks and public spaces more inviting. Have at least one permanent bench/table furniture combo in each park. Tourists are more likely to linger in a town the locals seem to be enjoying.

Efficient government. Maintain and continue to pursue a lower tax rate by seeking out efficiencies. This includes pursuing more shared services with neighbouring municipalities and finding a way to control costs of police and fire services. There may be a way to realign or streamline some departments that work in a similar area. It also includes seeking out new revenue streams, including development charges.

Transit

Build more public trust with Council. Recognize that the integrity of the City has been severely injured over the past 5 years and this directly affects the City's abilities, in hiring or implementing new ideas and concepts.

Continued Support for Marketing and Communications - The City must continue to proactively market itself to new investment - commercial and residential. As a smaller community in a region (Eastern Ontario) relatively ignored, Cornwall must work harder than other Ontario municipalities to secure sustainable long-term investment and growth. Effective communication to the local business community and residents is a key element of ensuring that Cornwall builds on its current positive growth and new branding.

Environmentally friendly

Recognition (even temporary employees who may have many years service)

That the senior management of the city earn the people's respect back. Severely damaged at this time.

Beautify the rundown sections of our city. I know that project Renaissance has been working on this issue for years, but we still have a stigma to our city. Everyone has a comment about Montreal road, the section between Malborough and St.Felix, it is the butt end of jokes. We must change this perception.

We need to hire an Event Planner to organize and to over-see our local events.

Have more community events where City Departments are involved to show the tax payer that we are all just like them.

Develop community plans at the neighbourhood level in partnership and collaboration with community stakeholders.

Continued efforts for Assessment Growth (Residential and Commercial) ²
A strong diversified economic base.

Reduce business taxes and direct the potential communications company to apply for subsidy from Federal and Provincial Grant programs for economically depressed areas

Better services for Mental Health and Addictions.

Focus a little more on our waterfront. We have the privilege of being along the St. Lawrence River but we have very limited spaces to enjoy it. Finding ways to make the waterfront space more usable and attract more people makes the City more enjoyable.

4. Improve the downtown core with some of the same as indicated in #2

Create a more positive environment that will push people to want to get more involved.

Develop our Employees to their maximum level.

Amalgamation? Wouldn't be a popular option, but it should be considered. Rosedale, essentially already part of Cornwall is a good starting candidate...

Decide if the facilities are accessible or do we continue to increase user fees. Council must have the debate on whether we maintain the fees at an affordable price for Cornwall families or do we continue to increase fees thus reducing accessibility. Maintain the subsidy levels for minor sports in order to continue to encourage active living for youth.

Keep our taxes at the level of cost of living at a minimum.

4- Continued 'green' Economic Development.

- More recreation for youth .. such as arcades/laser tag/indoor golf etc.

Management to have extended health benefits beyond retirement age.

Work with neighbours. Borders should be seamless between the city of Cornwall, counties of Stormont, Dundas and Glengarry and with provincial agencies.

At any time, a person should be able to go to any government agency and get action.

Money could be re-allocated to a lot of other functions if there was no duplication of services found only minutes away. For example, why are there so many GPS coordinators, firefighters (volunteer and professional), police officers, chief financial officers, clerks, emergency managers, human resources managers, different computer software and licencing, the discoordination of smart transit, payroll inputters, elected officials, Look at the numbers police (120 in the city, about as many OPP, about as many RCMP, . same applies to all other fields.

WATERFRONT BEAUTIFICATION WITH SALE OF WATER ST. ARENA AND CJSS PROPERTIES

4. Enhance by-law enforcement for property standards.

Deal with absentee landlords severely if properties deteriorate, or tenants' complaints go unanswered. Investigate whether or not Multi-residential tax rate is a barrier to private sector provision of rental accommodation.

Reduction of the police and fire departments. What level of service do we really need, not want? What we have now is not sustainable.

4 recognizing contributions to the community and the corporation made by lower level employees

- seeing management doing great things in the community - helping evacuees at Nav Can, working the radio telethon to raise funds for the hospital, etc. is wonderful, but what about the lower level employees who would also like to be able to help, but do not have vacation time available to be able to get away from their jobs to do it.

More retail stores, for a wider variety

identify resources to support the vision

4. Encourage and support more hotel and restaurant accommodations in areas other than Brookdale Ave. We have a wonderful lineup of hotels along Brookdale Ave that are great. However if Cornwall is to be developing in different directions, so must accommodations and restaurants. My suggestion would be put a hotel at every Exit into Cornwall, but where it can be SEEN from the highway. If travellers see it they will stop. Yes if they see a sign they may stop as well, but our signage on the highways need to be increased and improved, and it doesn't quite put the idea into someone's head the same way a building would. If a traveller who is getting tired sees a beautiful hotel right off the highway, they think, "I'm tired. I should stop and there is a place that would allow me to hop right back onto the highway." How many people want to drive off the highway and go into a city or town to get fuel, food, or accommodations when they are concerned about reaching their destination at a certain time? However, once they make the decision to stay, they may venture into the City to tour. We need to draw the people, but meet the needs of the people also. Not just the residents of Cornwall, but our guests and potentials visitors.

To capitalize on Cornwall's strongest natural asset by developing the waterfront in a controlled and environmentally responsible manner.

Financial Conditions:

Continue to strengthen the City's financial condition.

To cooperate with, rather than compete with, surrounding municipalities to promote economic growth

Reduce welfare rate
(create more jobs)

Show the public more than just what goes on at Council. Help to stop the stigma that so many employees of The City of Cornwall have. Through knowledge the taxpayers will be able to see that just because there are 5 guys standing at a work site, there are reasons for it such as Health & Safety etc.

I would like to see Economic Development put in place an action plan to work at getting new businesses to in fill properties such as the Cumberland Street site, the Courtaulds site along with smaller vacant properties in the city which are outside the Industrial Park.

I would like to see an action plan from Economic Development to develop a more pro active approach on communicating with existing businesses in the city. I would also like this plan included in their Economic Development report to council on who and what businesses they contacted during that period.

Have a discussion to address the needs of the less fortunate in the community. Whether it be Child Care, Social Housing, Long Term care facilities for our aging citizens, a shelter for homeless citizens, helping the various food banks that exist to meet the growing need of low income families.

Reduce taxes

Attirer l'immigration francophone afin d'assurer un taux constant de francophones

Protection and development of green spaces (including waterfront)

I would like to see more innovation and originality when it comes to maintaining and developing our parks and green spaces. There are ways to incorporate income generation with use of space (see Morrisburg's new waterfront development; it is simple and engaging for community member's)

That said, I am happy with some the developments at the waterfront, such as the waterfall, paths, bridges and gazebo.

Reduce the cost of first care responders; it consumes too many tax dollars

Find the best possible place for a local farmer's market in the heart of the city and do what it takes to make it attractive to all vendors and citizens.

Bring in more stores such as Future's, Costco, Chapters, etc...

Les taxes résidentielles et commerciales: Les taxes ont chuté au cours des 5 dernières années. Est-ce que nous connaissons les raisons d'une telle diminution? Si oui, quelles sont les alternatives pour accroître les revenus par la collecte de taxes sans augmentation auprès des contribuables. Quel est le plan stratégique pour attirer des commerçants et des résidents.

Provide incentives for young people to return to Cornwall to ensure that our population continues to grow, i.e. housing availabilities, jobs.

Diversify its industries. Find more industries to establish themselves in Cornwall

Increase elderly assistance, support the initiative to turn the old Cornwall General Hospital into a hospice for the elderly. It's needed in the community.

Downtown/Le Village

Cornwall needs an identity. Cornwall's Downtown/Le Village areas do not help the image. Although the Downtown area seems to be getting a little better, the number of tattoo parlours, pawn shops... do not help the image.

It would be wonderful to see cafes, boutiques, clothing stores, great restaurants - a warm friendly area that is more than a block long. There needs to be a draw for people to come to Cornwall and to stay.

Cornwall Transit Fleet, Service, and Branding

Fleet

It's been stated that Cornwall Transit is having difficulty securing funding to purchase new conventional vehicles. From what I understand they're turning towards consulting with refurbishing companies to purchase used Orion VI buses as they cost less. Orion VI's are not the most reliable of buses and are not as fuel efficient and emission compliant as newer buses. Therefore, another approach I would like to suggest is that Cornwall Transit explores the possibility of purchasing smaller low-floor vehicles similar to the Arboc-Spirit of Mobility buses, and the International LC bus that were recently purchased. Granted, Cornwall Transit ridership has been rising lately, but it won't get to the level that it was when it has the contract with the High Schools for transportation. Many cities have turned to these smaller vehicles to compliment their currently fleet. Examples are Kingston (using these buses on local low-ridership route), Welland, and even Cornwall Transit's Riverdale route uses a smaller vehicle. Cornwall Transit does not need to purchase a 40-foot bus. I believe it would be more cost effective to purchase these small vehicles to compliment the current 6 30-foot low-floor buses in the fleet. Council, transit committee, and transit staff should do the research, the shopping, and even attend the national bus expos such as "TransExpo" where new conventional and handi-transit vehicles are displayed.

Service

Transit's service has seen much improvement lately. However; it does have a couple of flaws. One being the cuts to the Riverdale bus in the evening. The last bus passing through the neighbourhood is at 7 pm Monday-Friday, and 6 pm on Friday. Granted, ridership in Riverdale is lowest in the city but there is still a demand for service in the evening, especially with the growing youth in the neighbourhood, they should have access to transportation when coming home from work or a late class. So perhaps an alternative could be devised such as a sort of an after-hours transcab service using a small transit vehicle, maybe even a Mercedes Sprinter bus, or even the bus on duty doing the Handi Transit and Evening Industrial runs, to provide service on demand from the Riverdale area, to the closest serviced Cornwall Transit bus stop, or Pitt & Second, and vice-versa. In addition, I imagine Cornwall Transit will likely be increasing service to the Business Park so that the new Target warehouse can be serviced. Going back to Priority # 2 which speaks of intercity bus services, I believe that Cornwall Transit should be involved in these discussions and explore options that in the case commuter services expand, to have Cornwall Transit services connect with commuter services as transit users are key to having a successful commuter ridership.

Branding

Many communities have been modernizing and re-branding their transit systems to attract ridership. They've been changing the bus paint-scheme, bus stop signs, and new modern looking bus shelters. Cornwall Transit has been using the same branding style for almost 20 years. I believe it's time for a makeover. I believe council should explore the possibility of having bus stops re-designed, changing shelters by using the latest technology.

Marketing of City should be enhanced to embrace diverse population:

-For young people, it is not an asset that Cornwall is marketed as 'a great place to retire'

-Talk to young, professional adults within the city to find what it is that makes them move here and stay (or leave)

sadly, there are many addictions in Cornwall

I dont know how to help

someone needs to figure out a way to end addiction

usually waterfront property is prime real estate, with high value

yet certain waterfront areas in Cornwall have negative reputation

perhaps landlords can try to rent to tenants who take pride in their homes

or maybe create a tourist haven in the area, more commercial than residential...

Seriously consider and work with the idea of getting a University in Cornwall. We really need this - we now have a very focused group trying to implement the idea led by Gerry Benson.. Council should work with them and see the benefits to adding this idea to our community.

Improve the quality of life in our community through providing greater support to arts and culture, community festivals, heritage preservation, and the Cornwall Public Library. City Council should bring back the position of arts and culture co-ordinator and work with the Art Gallery and other local arts organizations to develop plans for a new community arts and cultural centre which will house the Art Gallery and a studio theatre to accommodate the city's theatre organizations, musicians, and dance troupes.

Care for the elderly is very important as well as excellent health care for all. The use of the Second St site, using the Victoria Village concept could help to relieve use of hospital beds as LTC beds

Offices in the building [at least partially equipped] might help to attract new Drs.

4. Recreation

As I mentioned before, I'm not sure about the process, but whether we're officially the GCA or not, why not invite representatives from outside communities to brainstorm. It could be beneficial.

WORK TOGETHER WITH ALL LOCAL GROUPS TO MAKE A BETTER CITY.

HELP THEM LEAD HAVE WORKSHOPS TO TEAM TOGETHER TO BE A BETTER CITY

STRATEGY.. DELEGATION TO OTHER GROUPS COME TOGETHER FOR A COMMON GOAL

elect TODD BENNETT

Stop the mayor and our MP and MPP from siding with the natives on the tolling and customs issues. Aren't the councillors smart enough to realize that if the toll booth did move to the US side, it just means that all the Cornwall peeps who want to gas up or buy smokes or whatever tax free only have to come to Cornwall Island? For free? The gas is 10 cents cheaper per litre at Express Gas on Cornwall Island. A carton of cigs will run you \$68 instead of \$92. There is a sports store, restaurants, gas station, etc etc. All items purchased are tax free. The City of Cornwall staff and councillors are actually encouraging Cornwallites to shop elsewhere? Is that good for business? As for the booth, it is status quo it has always been between Cornwall and access to Cornwall Island (the 4 corners). So not sure why its such a big deal to put the toll booth 1.6km north of where it's been since 1957 - nothing is changing here. I feel it makes the city look foolish to argue a moot point making friends with the natives and alienating its own citizens.

The waterfront is our greatest asset. We need to review its purpose and take an active role in moving toward the redevelopment of the Harbour and Old Tanks Site.

Promote the arts and art focused events, not just sports and sporting events. Should be taking a more well-rounded approach to things. Stop being lop-sided.

Recreation. Tearing down club houses at parks - and not replacing them is a bad idea. Closing wading pools, in a world of global warming, leaves children without a place to play and cool off in hot summers. Living next to the St. Lawrence River, our children need to learn how to swim and the wading pools and swimming pools do an excellent job. The facilities at Lamoureux Park cannot accommodate the entire city.

Why is it so hard for the newly formed canoe club to set up in the City? Isn't it interesting that South Stormont can welcome them, sees the value of improved life style, a calling card for new residents, an opportunity for special events and tourism. The City needs MORE of this - not less (none). One minute we are told to utilize the waterfront - next - the City makes it impossible with high demands and fees.

Market Cornwall to the outside world. The city does not have a great reputation it is seen as poor and polluted. It is time to market to clean industry and potential staff, students, and faculty. Beyond location and cheap housing Cornwall has a lot to offer. Recreational activities on the river, a small town feel, nice climate, great people, a nice balance between city and country, transit, great public institutions like the library... really the list goes on, you just need to sell it.

Taking advantage of our biggest strength: our WATERFRONT;
Getting the right and responsible mix of development and parkland to make the waterfront a vibrant drawing card to destination; resulting in an increased tax base.

remove geese problem

Social Development

- market Cornwall as a friendly, welcoming city
- support cultural organizations
- increased financial support for the Cornwall Public Library to assist with this mandate

Purchase and groom the land south-east of the Benson centre to create 3 fields with a clubhouse and team/spectator benches. The initial area you are planning to create 2 small fields(north of Benson) is too cramped and will be dangerous with the ball always in the streets. It will look makeshift and undesirable to play on as there is only room for one field there.

Summer Camp programs for kids.

Downtown and waterfront development

The Border Crossing

One of the City's priorities should be finding a better solution to the Border crossing. I am sure this will be no easy feat given all parties involved but it is a necessity not only for visitors but also residents of Cornwall. It is not just a bridge, it is a gateway to our community.

The current set up is a confusing mess in a spot people already found confusing.

Continue on the path of the Centretown Streetscape Strategy. Those that live in our City are very proud of our City and want to share it with others and hopefully entice families to relocate here.

The bridge and customs. We are home to a major border crossing. Really? Three little booths. It does not scream 'come to Canada' and 'come visit and shop in Cornwall.'

(Crime Reduction)

Recognize that a safe city is a city that will attract outside investment - leading to economic growth and a growing tax base.

Attractions/Events. Many thanks for all of our attractions and events that this great city has and puts on, but we need to get in the mind of younger people who will be paying taxes and in turn paying for the retirement of the seniors in Priority #1. Not everyone in this town plays hockey. Not everyone can afford hockey. I am middle class and cannot afford to put my children in hockey, so I can imagine people of lower incomes with more children are not going to be able to afford hockey. The Benson Centre can therefore only be useful to upper income families, and if you look at our demographics, most families are middle to lower income families with several children at home with stay-at-home mothers who don't work. We need to cater to these people while attracting others as well. Either make things more affordable or think of events and attractions that will entertain lower income people as well.

WATER FRONT DEVELOPMENT

The waterfront trail and Lamaroux park is wonderful. It would be nice to see more events for families happen throughout the year the got residents using these amenities together.

Something to attract younger families and keep younger families

Try to have the CBSA facility moved to the New York side, perhaps where the old American Customs buildings were.

Bring in more big box stores (this will keep money in Cornwall). Spend less time worrying about the Benson Centre and more time on long term growth for the city.

City Council needs to better question the various Department Heads as there is a great deal of waste and cover-up. Develop and reward system for cost saving measures

Making sure there's money put away for a rainy day. Let's say we get a sink hole. Who's going to pay for that sink hole? If we've borrowed from Peter to pay Paul but Peter never gets paid back, eventually Peter's going to be looking for cash elsewhere. It is my understanding that borrowing from one fund to pay back another has happened more and more in the past years. If this is the case, we're not ready for that rainy day (or that sink hole).

SIMILARLY, this probably means Council needs to put on their unflattering polyester pants and be part of the unpopular crowd for a few minutes and take money away from the outside agencies. If they can't run on their own, perhaps they should have to deal with that on their own. Small business owners figure out how to pay their bills - or they close their businesses and move on. Art galleries with excessively questionable management, Thrift Shops with extremely hardworking staff but with a hand out "just in case", charitable organizations with their hats out because they've always gotten it in the past, theatre groups who need help "just this once" ... Yeah, that needs to be done.

Develop the old Cornwall General into an old age home

Develop comprehensive development plans with adjoining townships.

Make landlords more liable for there building. Change the by law for wait time to make proper fix.

Create better exposure. Example: The city is not obvious when driving by on the 401. Develop along the highway so that there is actually a feeling of driving through the city instead of beside it. Brockville, Kingston, Belleville...are good examples.

An environment that promotes business investment.

Expand our port capabilities to take full advantage of the St Lawrence Seaway and its access to international trade routes.

Sunday service for transit

Surveys such as this, along with "Town Hall" meetings where the public can give their input into various aspects of the City's action plans should be held on a regular basis. Council Members are elected to carry out the wishes of the electorate and the electorate should be able to give their input more often than once every five years, based on what promises are made by electoral candidates.

Promulgate Cornwall as the "new" Eastern gateway to Canada/US trade.

Promote Cornwall's many talented artist and musician's to the world

To build upon what is initially achieved to begin strategic development of other initiatives - this time with careful budgeting and community input

Council Meetings should be strictly for important business and not waste time scheduling the next meeting, debating for an hour on points of order. Some of us are watching and are totally shocked!
Stop asking for report after report and take action on issues!

Get rid of properties that have been boarded up for years and are both a disgrace and a fire hazard to the city.

While I appreciate extra comments, the difference in the prior three and any further, would be bringing me down to issues that would pollute the above. Three pronged review of why we continue the model Cornwall functions under. CHANGE THE FIRST THREE PRIORITIES AND WE MAY BE ABLE TO GROW THE CITY TO FURTHER IMPROVE OUR COST OF SERVICES AND ALL OF OUR FUTURES.

-Make changes to Transit Services

Improved transparency with respect to complaints and personnel issues.

Unfortunately I am unable to attend the meeting at the civic complex. If you wish to contact me for any further ideas or comments, you may do so with my contact info below. I have a complete vision already laid out for a 401 development that would put Cornwall on the map. I would be open to sitting in on some of your meetings.

Regards, Michael Miller. (Owner SnoGo.ca)

613-577-7669

snogo.ca@gmail.com

An arts and cultural component to the city. Something for young engaged individuals to do, other than sit at one of the very many Tim Horton's and drink coffee.

Of course Health care is always a priority. As well as having a beautiful looking hospital, we need top notch medical care. Do everything to bring in well qualified and experienced medical personnel.☒

Have a geriatric clinic that will help our now burgeoning senior population live as long as possible, care for and cure their ills, not merely see them through life, often indicating that because of their age, such is life. Everyone wants to live and enjoy life as long as possible. Every day is a new experience.

Jobs

Get rid of places like Drake.

I have heard nothing but bad things about places like that. (job placement agencies).

I was told when Domtar closed to put my name in at Drakes. I did as I was told.

Drakes NEVER called me. I was a paper tester / Control Technician at Domtar and my guess is that Drakes either couldn't find a business that needs Quality Control or more likely, they just took care of people who don't care what job they get. I DO care. As I said, I don't want to wind up my career by hurting my back.

Strategic Priority #5

I think Cornwall needs a draw. Many people are drawn to a city for many different reasons. There are parks, outlet malls, casinos etc... I know of many people from Cornwall who travel to Lake George to shop at outlet malls or to go to the theme park. I believe Cornwall would benefit by having something to draw in tourists.

Seniors friendly community

Have council operate in a cohesive manner that is accountable to their citizens.

More winter activities
- skating rink, winter fest

Law enforcement - programs to enforce young teens to earn as credits - to keep them in school. Self esteem programs

Welfare

- Too easy to qualify. Way of life for many. Too many single mothers.

What is money being used for? Tattoos, body piercings, no incentive to work. Stay home and have babies. Many can work but don't want to.

Sorry I ran out of time to continue

Keeping taxes low while advocating for seniors as they are who built this community.

We must be very fiscal accountable.

We must make it easier and affordable for people to stay in their own home.

Support the growth of transit: adopt "free ride" days for different sectors of the population, like the program that lets kids go to the library free on transit. Have a regular seniors free day, every week. A family day for mothers/fathers with a minimum of one child. A few opportunities to ride for free will let people transition from cars to transit.

Create a business friendly environment. This includes strengthening ties with groups like Heart of the City and the BIAs and working with them to create stronger commercial areas. Listen to business owners concerns, make it easy to deal with the City and continue to recognize the many positive developments and investments taking place in Cornwall. Expand services on Brookdale Avenue north, expand the Business Park, work with Paris to pursue redevelopment of the Domtar site and devote more time and resources to business retention efforts.

Environmentally friendly, the community is expecting leadership on this

Continued Strong Fiscal Management and Good Governance - The City's financial management system is very strong, and the focus must continue to be placed on ensuring the lowest possible tax burden so that the City remains competitive with other municipalities. Areas where costs are outpacing inflation must continue to be flagged and pressure continue to be put on higher levels of government for solutions for issues that are out of the municipality's control. Support for outside agencies should continue to be scrutinized, and consideration should be given to installing a better governance model for certain agencies, including possibly bringing certain operations in-house.

More development in the Cornwall Business Park.

Unity (remove division of staffers and front liners)

Get more shopping outlets, such as the plaza at the corner of Tollgate and Brookdale. Those stores, such as Michaels, Petsmart and Winners pull people in from far and wide. We need something that nobody else has, or would otherwise have to travel to 'Ottawa'. I'm sick of hearing about people having to shop in Ottawa! or Massena.

In Conclusion:

We have to be confident to inspire confidence. We need people to invest, and I see that happening, for the first time in my life, I see Cornwall being invested in on a scale not seen in decades. We need to nurture and promote as best we can to ensure the success of our city!

Set conditions for growth in population, employment, business opportunities and tourism.

OPERATING

- review sources of revenue (have a good mix of revenue)
- determine expectations and the value of services and programs

Highlight the shoreline, ongoing Waterfront Development, the historical nature of the area and the multilingual schools, green areas, the St. Lawrence River Institute, the several bike paths in the 3 Counties to encourage relocation of families

5. Invest in our shopping centers - attract more businesses

Work to clear the negativity within the City.

Revisit the work we do (do we need to operate Transit, a Daycare, etc.), or should the private sector deliver those services.

Pride. Already on the right path, but we must do more to improve resident's pride and opinion about our great City. There's still too much negativity. Hopefully "CFN".com and the negativity it promotes will fade away...

Provide a Cultural Centre that residents can use for a wide variety of activities such as painting, rehearsing, sculpting, with the appropriate user fees similar to sporting facilities.

Provide the necessary facilities for young athletes to access such as football fields, soccer fields, skateboard park. Recreation and Culture will serve to reduce health care cost both mental and physical, reduce crime rate, engage the community, encourage volunteerism, provide leadership opportunities, etc.

Maintain our Park system with good quality play equipment, fields, basketball courts, walking trails and bike paths, etc. We need to reduce the obesity rates for our young children by providing them with play opportunities outside in the fresh air. These services may not be considered mandatory but they are an important part of the process to good health. A healthy community is a vibrant community.

We should also allow residents who do not have outdoor space to establish gardens in specific park areas so they have access to fresh food.

5- Providing the downtown 'beach' that would be accessible to everyone!

A City with a waterfront without a beach is certainly not the best attraction nor does it provide for the basic summer pleasures most people would expect.

- Improving the school system, by may be having meetings with school principals on a regular basis to re-iterate that teachers are actually teachers not doctors.. A good majority of teachers are preferring robots instead of having real children in their classrooms. Medication suggestions from schools are unbelievable, to the point that parents from Catholic & Public (English and French) feel helpless almost like facing the bullies..

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Expand our boundaries North and East to include St Andrew and Summerstown.

encourage healthy living- continue with progress made towards bike paths, walking paths, encourage business development compact living, being able to walk to work, sporting events, out door cafe', farmers markets, create by-laws which encourage, people to sit outside, talk to their neighbours, go for a walk with out the fear of "bad mouthed teenagers" ruining their evening. Smoking prohibitions, pets and parks reconsiderations. Find the balance between industry in the area and the mitigation for polution (look at the number of undeveloped brown field sites in the context of how beautiful do you feel the city is). It may be safer, but it is not very beautiful. Beauty and welcoming are related and this needs to be encouraged into our city environment. Promote building codes and other strategies which consider older people living in there homes longer, with assisted living or indenpentant living objectives Things like, cooperative housing, wider doorways and halls, consider, clearance requirements, when ramps or lifts need to be installed, parking accessibility to services both public and private.

Continue to publicize City successes.

Format of Economic Development annual review is very effective -- possibly broaden components of presentation or find a similar avenue for positive news.

In order to become more flexible, more training for employees.

Succession Planning

-for ALL levels of employees including encouraging employees to take training or go on courses - both with paid time off and financial assistance.

- recognize the value of current employees at all levels - council congratulates administration for the great work that they do, yes, but how often does this "trickle" down to the lower level employees who work just as hard???

More social events (Rib Fest was excellent last year)

form coalition to support the initiative if the vision seems attainable.

5. Tap into the advantages of being on a water front to draw people.

Cornwall is blessed with a beautiful waterfront, that we really don't promote, or invite people to come to witness the beauty of. I grew up in Cornwall and only really took note of the waterfront when I relocated to the the Complex to work. I absolutely fell in love with Cornwall all over again since I was a little girl. I spend as much time as I can now walking along the water front which has encouraged many of my ideas. If I, being a native of Cornwall, was awakened by the beauty this area has to offer, and after years of living here, how many others could use this boost of appreciation for our City, not to mention what we can offer our visitors. We just need to find ways of making people aware that Cornwall has beauty to offer the beholder. How? By taking advantage of developing the natural attributes that make it unique. Thank you for this opportunity to share.

To revitalize the downtown sectors of Cornwall (including Le Village) through strengthening the cultural sectors which will in turn boost the economic development in these areas.

Manage Growth:

- waterfront development at Paris Holdings site (boardwalk, hotel, shops and stores).

Have more community based events where the City employees, Mayor, Council and Management are involved.

Priority must be in trying to keep our tax base affordable to new business looking to set up in Cornwall. To achieve this, it is imperative that we also start talking to South Stormont and South Glengarry on amalgamation.

A focus on the development of the City's waterfront. There is such a great potential there that has never gone anywhere.

Reduce staff

Améliorer les services de transport et les sites culturels

Health Care

I understand that Health Care is in crisis all over the country, but unfortunately we have earned quite a negative reputation for our health care. Most citizens I know go elsewhere, sometimes travelling up to two hours. I myself go to Winchester, my mother and father travel to Alexandria or Ottawa.

There are other priorities that are important to me and they revolve around the social well-being of a city. I am mostly concerned with how the people of a city are affected by decisions. I believe that Cornwall has the opportunity to be a great city if it approaches its planning in a holistic way that takes into consideration all of its citizens.

Please see Peterborough's social plan <http://www.pspc.on.ca/pdf/MSP.PDF>

It addresses many issues. If we do not already have a plan like this, I think we should put one in motion.

Deal with the goose droppings.

Reduce crime

Environnemental: Établir un plan d'études afin de pouvoir offrir un service de compostage des déchets verts dans toute la ville de Cornwall d'ici les trois prochaines années.

Increase access to physicians and family doctors for our population so that we do not have to go out of town for medical appointments.

Continue to promote grand activities in our great city.

The 'Arts Council' idea is a bad plan, remove it and redirect any funding initiatives for it to more worthy causes. It's clear that only a few 'connected' residents would benefit from it - the needs of the many need to outweigh the needs of the few. Put that money to better use.

Development

-Cornwall needs to be more open to expansion development. When a large retailer like Wal-Mart wants to put a super store in our city, we need to work with them to make it happen. Residents complain about losing jobs, small businesses going out of business.. The reality is that residents are shopping out of town to go to the super Wal-Marts and the chain stores that Cornwall seem to not want. The loss of revenue from residents going to Ottawa, Montreal, Massena, Brockville, Kingston... is what is hurting the local stores, not the attraction of potential commercial businesses.

Council needs to cease their protectionist ways and start thinking outside the box. I believe city council needs to improve their dialogue with the younger aged groupe in the city as many have left Cornwall either to find better employment or live in a city with better amenities. Now that there seems to be growth in the city, espially with young families, these younger voices need to be better heard as they have could have many bright ideas. THIS IS NOT A RETIREMENT COMMUNITY. The city needs to find way to bring various activities into the city to keep young people here.

Enhance the downtown and waterfront:

-continue to support the enhancement and beautification of the downtown and waterfront

-increase access to downtown via increased pedestrian and cycling infrastructure, signage, patios, local businesses, etc.

make the most of our unique location

this could be a real tourist hot-spot

we are right next door to the U.S !

we are right along the St. Lawrence river !

we are close to Quebec !

we are only one hour away from Ottawa !

we have beaches and campsites in the area! golf courses too !

there are so many ways to promote tourism in our area

we should also offer financial education, encourage saving, mutual funds, accumulating assets...

so that people raise their families here and also RETIRE here, comfortably

By adding Big Business and a University we can help off-set the tax increases to our residents. Cornwall has too high of property taxes to be justified for this city. we need to stop choking ourselves and find another solution. A casino would add major revenue to the city from the government.

Provide good governance where City Council and senior administration govern in an open, fairer, accountable manner. Submitted by Brian Lynch, 435 York St., Cornwall, ON., K6J 3Z6 (613-933-8353) (brijo@pppoe.ca)

Lack of transparency ,meeting behind closed doors ,unfair treatment of whistleblowers has not enhanced our image as a destination for business. There are rules ---you know them --follow them

5. Planning/zoning/Getting approvals by MNR -MO

It's no small task to come as far as we've come as a community. Take a moment to give yourselves a well deserved pat on the back.

CLEAN UP THE DEBRIS.. MONTREAL ROAD OTHER AREA'S
FIND A WAY TO BE THE LEADER IN AN ALL INCLUSIVE WAY TO CLEAN.. HELP AND BUILD A BETTER COMMUNITY

money directed to the minor sports so they can improve there equipment and facilities

Gerry Samson was not voted in - get rid of him!

Potential revenues(taxes) for the City are becoming more difficult to generate. We need to explore other ways of generating revenues including annexation of neighboring municipalities. We need to remember that our neighbors are benefitting from our infrastructures without paying the costs.

Stop wasting money on keeping groups a float They should be able to make it on their own. My tax money is hard earned. Start using it wisely instead of giving it away to all open hands.

Activity. The Benson Centre needs to bring in larger competitions - what about the Clarkson Cup for women. It's come as far east as Kingston. Why not Cornwall? RiverFest, RibFest - all good stuff. We need more, please.

Be welcoming to new people, new ideas, and new industries. So many times when a community tries to move towards a new future the old guard puts up road blocks. Do not be afraid to change and aim high. Cornwall can do better than call centres and warehouses. Educate the population, take risks on new industries and be open to new ideas and there is no telling how far Cornwall could go.

As an aside it would be really nice if dogs were allowed on-leash in all public parks. Dog walking is a recreation just like, hockey, swimming, etc. Dog owners pay a licensing fee on top of their regular taxes so it seems unfair that they cannot stop under a shady tree in a park and rest with their dog on a hot summer day.

Working with Ontario and Quebec governments to reduce social net DOUBLE DIPPING via additional investigator and penalties.. This will results in the lowering of municipally subsidized programs. I will also results in reducing other socio-economic local problems.

maintain street quality

Kingston, Ottawa, Toronto tournament teams still think "Cornwall is that stinky little town" with nothing to offer. I hear it every year. The soccer community is only going to get larger and we're not ready for it.
Do it right and speak with CDSL about how to bring "The World's Game" into the future of Cornwall.

Family time areas such as the Benson Centre.

Making Cornwall competitive Roth other cities comparable in size--Shopping and amenities, tax rate, employment.

Continue work with logistics companies making Cornwall the logistics hub of Eastern Ontario. It creates jobs, exposure and growth.

Do more to attract people to move here. Not sure if Economic development is doing much in this regard but why don't we see ads for Cornwall in the Montreal Gazette? Why is there not a temporary office in Montreal highlighting what the city has to offer? What about incentives to encourage people to move here? A quick study of various inward investment incentives will quickly show what can be done to encourage people to move here. Stop acting as if you do not want people to move here. Paying lip service to this concept on various city websites is not enough.

(Change the name)

Undertake serious "regionalization" discussions with United Counties. The Regional Municipality of "St. Lawrence Shores" has a nice ring to it.

Old Boys Club/Old City. Although there are some younger emerging entrepreneurs and businesses in town, it would be nice to let others get a piece of the Cornwall pie. I've spent much time out of Cornwall (Brockville and Belleville), and they notice that Cornwall is stuck in our Golden Age of the 50s and 60s. There is much about this city that I love, but instead of tearing down our history, we need to embrace it, while making room for new things. Brockville has done a wonderful job of this. Canada started in this very region!

WATER FRONT DEVELOPMENT

Make daycare more affordable. The child care subsidy is a great start. More money would help. The waiting list is long and the amount received is helpful but not enough for some families, mine included. We currently receive the subsidy and pay \$250/month out of pocket for our child's daycare. This is still a struggle for us which forces us to choose between other purchases (diapers vs groceries).

Have an attraction or attractions that will see people coming from outside Cornwall. Something along the water.....sell the land to retail or restaurants, maybe have it looking like old montreal. It seems that its just for dog walkers who dont pick up their poop.

Make sure every citizen in Ontario and Quebec is aware of just how far their housing dollars can go in Cornwall.

Put in place an ethics policy for Council and senior management. This should not have been voted down last year - it is unheard of that a City Council does not have an ethics policy - most other businesses - private and public sectors - have one. Given the loss of trust that is looming for Council this would be the right time to start the process of regaining the trust of the community. (learn from Montreal)

Investigate the University opportunity for the city

This may seem counter to what I've said above with regard to spending less, but we need to teach people what there IS and when it is. We have things like Team Cornwall and the Chamber of Commerce and while these organizations do various things, there does not seem to be any sort of "what's happening" element to their mandate. Similarly, Choose Cornwall DOES seem to be a City-run website with information - but at least six of the seven recipes from local chefs have information for restaurants that are closed, are not owned by the same people, are not reflective of the current staff and/or theme of the restaurant.

Perhaps a list of current restaurants could be included.

There's all this "Hey, it is cheap to live here" stuff - but maybe that's NOT what we want to tell people. We want to tell people that DESPITE all the great things we have, it is STILL affordable - and here's why.

It seems that some of the people who have power to achieve things for this community are a) doing things they way they've always been done, b) have an air of "Hey, don't you know who I am," c) don't really have a grasp of what is actually missing, d) have their head in a "LoveMyCity" utopia that does not address real opportunity to do better.

The transparency I listed above would go a long way into helping the community at large see where those with decision making powers are spending their time.

(Rant over for real now.)

Create jobs so the city grows

Inform people on a regular basis maybe twice a year as to what was change and accomplished.

Lower property taxes. This can be achieved by growing the population and adding businesses.

Open and transparent government. Especially if the news is bad. We can get through tough times only if we are aware of them.

Promote Cornwall's as a convention centre and retirement mecca, with low cost housing and ample tourism attractions.

Try and attract a casino to the city

Take steps to make shopping in Cornwall a more pleasant experience for the local population. Many people cross the bridge because prices are lower in the U.S.A. Cornwall merchants should be encouraged (given incentives) to make shopping in Cornwall worthwhile. Lower priced merchandise sold in greater volume would certainly be beneficial to both merchants and consumers.

Accentuate Canada's status among French-speaking nations

Make the St-Lawrence river a safe place to swim

To continue to think big, to create the simple most effective ways of achieving things and continue to look both within and beyond our community to learn, and understand what is possible.

Better communication between citizens and councillors. With no wards, it is hard to complain to a councillor about messy properties if they don't live in the East End. I believe some hard working councillors are exhausted trying to get help for our problems. It appears department's head do not co-operate with councillors or other departments.

Better communication between city departments and citizens so that we can TRUST that you are there to help us solve our problems. After YEARS of complaining, we just give up and so the "Oh Well" attitude, this is the way it is in Cornwall!

Could all departments cooperate including the Chief of Police, Firechief, Property Standards, Environmental Dept. to clean up the city?

At council meeting stop asking for report after report and take some action. It looks too much like you're trying to let management do your work.

Shared Services with South Stormont and South Glengarry

-Work as a region as often as possible, eliminate duplication with the counties, share services

Increased focus on industry establishment and relocation to our city.

Improved shopping. A good start was the very small local farmers market in the summer which I would love to see greatly expanded, but the city lacks any desirable name clothing or shoes stores for anyone between the ages of 20-40. All clothing shopping must be done in another city for those looking to keep up with the trends and have some variety of selection. This is just another reason on a list that is driving our youth out of Cornwall, to more desirable cities with more to offer them.

Bring in as many new Industrial and Commercial ventures as possible because this more than anything will bring in huge tax revenue and help with the development of our city. However any of the foregoing must not be close to any residential areas and cause no pollution risks. Keep our city green and healthy

Jobs & Tax cuts

It amazes me when I scan through the FREE newspapers I can afford and see all the crimes in this city. (break and enters (it happened at my house) and theft). If more people WORKED they would have the finances and not NEED to steal. Also if taxes were actually CUT even a bit, i'm sure the crime rate would go down a bit. A friend of mine made a good suggestion as well. Open some stores along the 401. She mentioned that in Brockville they have stores that people can SEE as they drive along the 401 and "stop in" to see what they can buy.

so.....JOBS JOBS JOBS JOBS JOBS & TAX CUTS.....PLEASE !!!!!